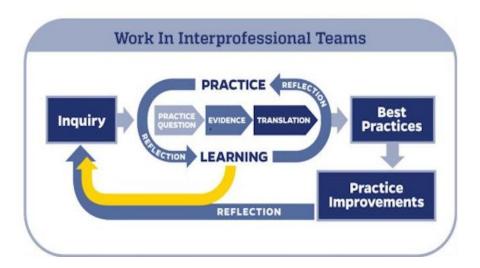
Johns Hopkins EBP Model





Appendix A EBP Project Steps and Overview



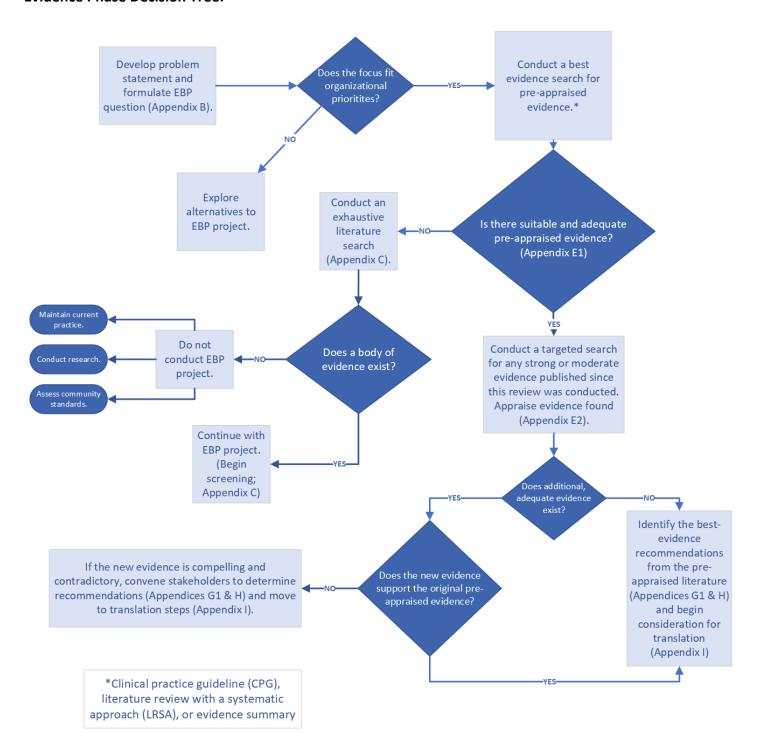
Purpose: This appendix outlines the steps in the PET process and factors the team should consider throughout the project. The tools to facilitate the steps are listed according to the process phase. Additionally, the decision tree guides teams in determining if an EBP project is the correct path and what kind of evidence search is required.

Steps		Associated Tool (Appendix)				
Explore & describe the problem Develop the problem statement Write the EBP question	Practice Question	Question Development Tool (B)				
Review On-Going Considerations						
 4. Conduct best evidence search & appraisal 5. Conduct targeted search OR exhaustive search and screening 6. Appraise the evidence 7. Summarize the evidence 8. Organize the data 9. Synthesize the findings 10. Record best evidence recommendations 	Evidence	Searching & Screening Tool (C) Appraisal Tool Selection Algorithm (D) Pre-Appraised Evidence Appraisal Tool (E1) Single Study Evidence Appraisal Tool (E2) Anecdotal Evidence Appraisal Tool (E3) Evidence Terminology & Considerations Guide (F) Best-Evidence Summary Tool (G1) Individual Evidence Summary Tool (G2) Summary, Synthesis, & Best-Evidence Recommendation Tool (H)				
Review On-Going Considerations						
 11. Assess the risk, fit, feasibility, & acceptability of best evidence recommendations 12. Identify practice-setting specific recommendations 13. Identify an implementation framework 14. Create an implementation/action plan 15. Implement 16. Monitor sustainability & identify next steps 	Translation	Translation Tool (I) Implementation & Action Planning (A3) Tool (J)				

On-Going Considerations

- >Maintain project plan, including timeline & responsibilities
- >Ensure appropriate team & impacted groups are involved
- >Monitor project alignment with organizational priorities
- >Communicate & disseminate

Evidence Phase Decision Tree:



Appendix B Question Development Tool



Purpose: This form guides the EBP team in developing an answerable EBP question. It is meant to be fluid and dynamic as the team engages in the question development process. As the team becomes familiar with the evidence base for the topic of interest, they revisit, revise, and refine the question, search terms, search strategy, and sources of evidence.

*If viewing this online, hover over bold text for more information What is the local problem? (the response can be a bulleted list or phrases) Enter text Why is this problem important and relevant? What would happen if it was not addressed? Enter text What is the current practice in the EBP team's setting? Enter text What data from the EBP team's setting indicates there is a problem? Enter text Considering all of the information above, create a concise problem statement below. Enter text. Will this be a broad or intervention EBP question? □ Intervention ■ Broad

Identify the relevant elements of the EBP question (some items may not be used)					
Population Enter text					
Setting	Enter text				
Topic (for broad questions) or Intervention(s) (for intervention questions)	Enter text				
Outcomes (as needed)	Enter text				
Use the information above, and the sentence	templates below, to construct the EBP question.				
For Broad EBP Questions:					
Enter intervention* on Enter outcome?	opulation and /or setting, what is the impact of ovide the interventions, separated with the phrase "as compared to".				
Record the completed EBP question below.	The fire the interventions, separated with the phrase as compared to .				
Enter text					
If needed after a preliminary evidence search,	/review, record an updated or revised EBP question here.				
Enter text					

Instructions for the Question Development Tool

What is the local problem? (The response can be a bulleted list or phrases)

Describe the topic or problem that needs to be addressed in the team's local setting. This can be a quick and informal report of what is happening or the results of the group's brainstorming session.

Why is this problem important and relevant? What would happen if it was not addressed?

Establish a sense of importance and urgency for a practice problem to help build support for the EBP project and on-board other stakeholders. Emphasize why the problem must be addressed and the potential consequences of not doing so. This is the place to establish your "burning platform" for practice change.

What is the current practice in the EBP team's setting?

Define the current practice in the team's local setting, as it relates to the problem by identifying the gap or performance issue. Think about current unit or departmental policies and procedures as well as adherence to these guidelines. What is commonly considered acceptable among the staff related to their daily practice? Do policy and practice align? What do you see?

What data from the EBP team's setting indicates there is a problem?

Confirm the problem with concrete, rather than anecdotal, information from the team's specific setting. Concrete information exists in the form of staff or patient safety concerns, data demonstrating unsatisfactory process or outcome measures on the unit level, financial reports, identification of the lack of evidence for current organizational practice, or unsatisfactory quality indicators. Formal information or observations may demonstrate variations within the practice setting or the community. These elements are not mutually exclusive, and the problem may be evidenced in multiple areas.

Consider the following (provide actual data or examples, if available):

- Safety and risk management concerns
- Financial information
- Lack of evidence for current practice

- Quality indicators
- Practice observations
- Other data

Considering all of the information above, create a concise problem statement below.

Write a short paragraph to capture the problem. It should be succinct (one or two concise sentences) and robust (strongly constructed. Articulating a well-developed problem statement provides a comprehensive understanding of the population of interest (e.g., patients, families, staff, and their characteristics), how they are affected (e.g., morbidity, mortality, satisfaction), and why it matters.

Will this be a broad or intervention EBP question?

Broad

Intervention

Select if you intend to write a broad or an intervention best practice question. Broad questions are expansive and produce a wide range of evidence to establish best practices when the team has little knowledge, experience, or expertise in the area of interest. Broad questions do not include any interventions or outcomes. Intervention questions are focused and may include a specific comparison of two or more ideas or interventions, as well as an outcome of interest. Intervention questions often flow from an initial broad question and evidence review.

Identify the relevant elements of the EBP question (some items may not be used)						
Who is the group of interest? What types of patients, clients, healthcare providers, or people? Consider attributes such as age, gender, symptoms, diagnosis, or roles (e.g. pediatric, adult, nurses, pharmacists, post-operative patients, patients with congestive heart failure).						
Setting	Where does the problem need to be addressed? What are the characteristics of the environment? Consider factors such as general location (e.g. in-patient, out-patient, home-based) and specific care areas (e.g. oncology, perioperative, surgical, critical care).					
Topic (for broad questions) or Intervention (s) (for intervention questions) What is the problem or issue? Provide the general topic or the specific intervention(s) under investigation.						
Outcomes (as needed) Why is there a problem? What is the metric the team is hoping to address (e.g. fall rates, infection rates, length of stay)?						
Use the information above, and the	sentence templates below, to construct the EBP question.					
For Broad EBP Questions:						
In/among	, what are best practices/strategies/interventions for/regarding?					
(population and/or setting) (topic)						
For Intervention EBP Questions:						
According to the evidence, in/amon	g , what is the impact of on?					
	(population and/or setting) (intervention*) (outcome)					
*if comparing more than one intervence compared to"	ention, provide the interventions and separate them with the phrase "as					
Enter the EBP Question below.						
sentence structure. Ensure you are u EBP question. You will also need to s	rmation you identified in the above section to complete the fill-in-the-blank using the correct format, depending on if you are writing a broad or intervention relect if you would like to use the word "in" or among." Additionally, for broad regies" or "interventions" and "for" or "regarding," depending on that makes the					
After a preliminary evidence search/review, a revised EBP question can be developed if necessary.						
Often the question that you start with will not be the final EBP question. Needed revisions to the EBP question may not be evident until after the initial evidence review, which may indicate a need to focus or broaden the question, update terminology, and/or consider additional measures of success.						

Appendix C Searching and Screening Tool



Purpose: This tool guides the team through the steps of searching for evidence that answers their EBP question and tracking the process. The team will first look for pre-appraised evidence in a best-evidence search. The results of that investigation will guide the next steps (a targeted or exhaustive search). Recording the evidence identification process creates confidence in the eventual project recommendations by demonstrating a thorough and unbiased approach.

Section I: Key Elements of the EBP Question							
Identify the key elements of th	e EBP question (from the Question Development Tool)						
Population	Enter text						
Setting	Enter text						
Topic or Intervention(s)	Enter text						
Outcomes (as needed)							
Section II: Best-Evidence	Search						
Does pre-appraised evidence e systematic approach (LRSAs), c	exist in the form of clinical practice guidelines (CPGs), literature reviews with a previdence summaries?						
 ○ Is the evidence su □ Yes → Comple pre-appraised 	Pre-Appraised Evidence Appraisal Tool (Appendix E1) itable and adequate quality? ete targeted search for additional evidence based on search date in evidence to determine if relevant evidence has been published in the interim Section III (exhaustive search) chaustive Search)						
Section III: Exhaustive Se	earch and Screening						
	g the population, setting, topic, or intervention(s) and outcomes identified in Section I. d terms to build a full search concept.						
EBP Question Element	Possible Search Terms (synonyms, alternative spellings, or brand names)						
1)Enter text	Enter text						
2) Enter text	Enter text						
3)Enter text	ter text Enter text						

What databases will you	u search?				
☐ CINAHL	-41	☐ PsychINFO ☐ Epistemonikos			
□MEDLINE (PubMe □Embase	eu)	□ Other:			
What are the inclusion a	and exclusion criteria?				
Inclusion:Enter text		Exclusion: Enter text			
What date limit will you	use and why?				
Enter text					
What is the date the tea	am conducted the search?				
Enter date					
What are the search str	ings and number of results from eac	ch database?			
Database	Search String		Number of Results		
Enter text What is the date the team conducted the search? Enter date What are the search strings and number of results from each database? Database Search String Number of Results Enter text Enter text Enter text Enter text Enter text Enter text Enter text Enter text Enter text Enter text Enter text Enter text Enter text					
Enter text	Enter text		Enter text		
Enter text	Enter text Enter text Enter text				
How will the team systematically screen the results to identify evidence that answers the EBP question and meets the inclusion/exclusion criteria (select all that apply)?					
☐Use software or ☐Have at least tw ☐Inclusion or excl	web-based program to track (e.g. Go to independent reviewers for each r lusion disagreements resolved by th	ecord)		
Complete the screening	flow chart below				
	s (from systematic and hand ng): Enter #	Number of Dup	plicates: Enter #		
Records Reviewed in T Enter #	itle and Abstract Screening:	Records Rem	oved: Enter#		
	\				
Records Reviewed Enter #	I in Full Text Screening:	Records Rem	oved: Enter#		
	\				
Records Included for Enter #	Summary and Synthesis:				

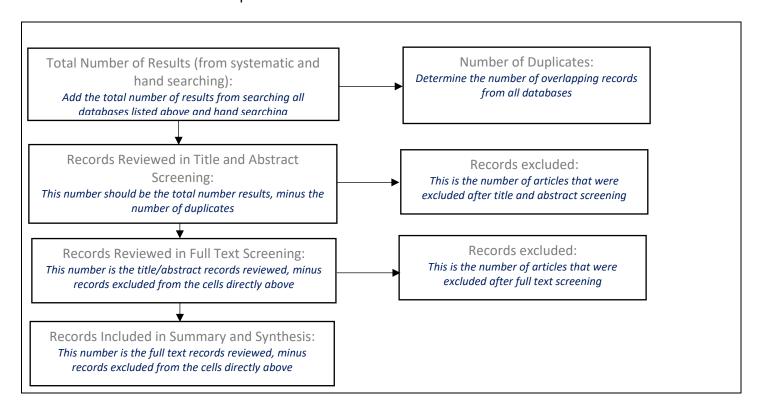
Instructions for the Search and Screening Tool

Section I: Key Elements of the EBP Question				
Identify the key elements of th	e EBP question (from the Question Development Tool)			
Population Record the details of the population outlined in the EBP question.				
Setting If not captured in the population, record any additional details about the setting the EBP question pertains to.				
Topic or Intervention(s) Record the topic or intervention the EBP team is interested in investigating. If comparing two interventions, list them both here.				
Outcomes (as needed)	If needed, list any specific outcomes of interest. Only list outcomes if you intend to make them a part of the literature search.			

Section II: Best-Evidence Search
Does pre-appraised evidence exist in the form of clinical practice guidelines (CPGs), literature reviews with a systematic approach (LRSAs), or evidence summaries?
Some sources of pre-appraised evidence include Cochrane Library, Joanna Briggs Institute (JBI), The National Institute for Health and Care Excellence (NICE), US Preventative Services Taskforce (USPSTF), ECRI Guidelines Trust®, and Trip Database. See Chapter 7 for more information on which type of information to prioritize.
 Yes → Appraise using the Pre-Appraised Evidence Appraisal Tool (Appendix E1) Is the evidence suitable and adequate quality? This is determined by a series of questions on the Pre-Appraised Evidence Tool. Complete the appraisal and come back here to answer the question. Yes → Complete targeted search for additional evidence based on search date in pre-appraised evidence to determine if relevant evidence has been published in the interim Locate the date the search was completed in the pre-appraised evidence. Complete a targeted search to specifically look for evidence that can provide moderate and strong support for decision-making that has been published since the authors completed their search. For a list of possible databases to query, see Section III. No → Skip to Section III (exhaustive search)
□ No → Skip to Section III (exhaustive search)

Section III: Exhaustive Search	Section III: Exhaustive Search and Screening				
Complete the table below using the population, setting, topic, or intervention(s) and outcomes identified in Section I. List the element and associated terms to build a full search concept.					
EBP Question Element	Possible Search Terms (synonyms, alternative spellings, or brand names)				
Write the word or phrase that captures one element of the EBP question from the table in Section I	Brainstorm possible synonyms for the concepts, including alternative spellings, brand names, and alternative terms.				
2) Repeat steps from element 1	Repeat steps from element 1.				

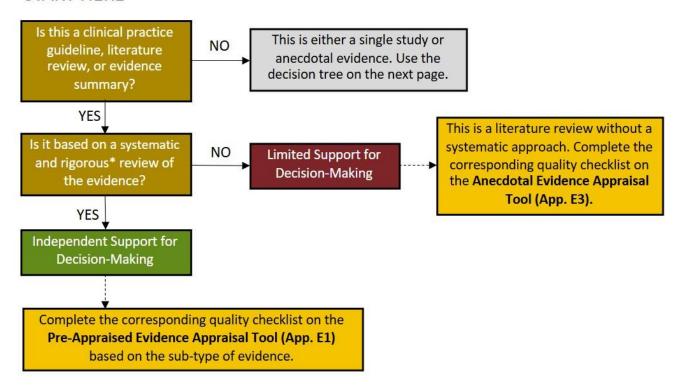
3) Repeat steps from	element 1	boxes provided here.	ement 1. You may have more or fe Remember, team should not sear improve," etc. because it can bias	ch on directional words
			the databases the team plans to	search. If a database is
not listed, select "othe	er" and record t	the name.	D. JUNEO	
CINAHL	.b.M.a.d.		PsychINFO Fristemanikas	
MEDLINE (Pu	ibivied)		Epistemonikos	
Embase What are the inclusion	n and ovelusion	critoria? While this m	Other: ay be similar to the EBP question, i	it halps the team think
through the details of	exactly what the of the focus of	hey ARE and ARE NOT I f project. The group sho	looking for. These discussions help puld revisit the list throughout the	to ensure the team has a
Inclusion:	of the avidence	a tha tagm wants to	Exclusion:	
Record characteristics explicitly INCLUDE bey	•		Record characteristics of the evid	
question. They may re		•	explicitly EXCLUDE. Common cha	
year it was published,	or more granu	lar specifics of the	of publication, type of publicatio type of setting, or specifics of the	
setting, population, or	r interventions.		type of setting, or specifies of the	. mervemon.
What date limit will yo	ou use and why	?		
		-	he reason for selecting the parame	
cut-offs are topic-depo		uire consideration and	justification. Do not simply includ	e the outdated 5-year
What is the date the t		the search?		
Record the date the o	ijiciai searcii wi	us run.		
What are the search s	trings and num	ber of results from each	ch database?	
Database	Search String			Number of Results
Record the database			entered into the search field of	Record the number of
searched	the database.		and a state of the second of the second	results retrieved
Record the database searched	the database.		entered into the search field of	Record the number of results retrieved
Record the database			entered into the search field of	Record the number of
searched	the database.		,	results retrieved
How will the team sys	tematically scre	een the results to iden	tify evidence that answers the EBF	question and meets the
inclusion/exclusion cr				
			Google Forms, Excel, Abstrackr)	
	•	ent reviewers for each		
	exclusion disag	reements resolved by	third reviewer	
Other:	o toom will was	to caroon the recults of	f thair literature coarch. This shoul	d represent a systematic
Select the strategy the team will use to screen the results of their literature search. This should represent a systematic and unbiased approach to ensure the final evidence is representative of the true state of the literature on the topic.				
Complete the screening			The state of the s	
	0			



Appendix D Appraisal Tool Selection Algorithm



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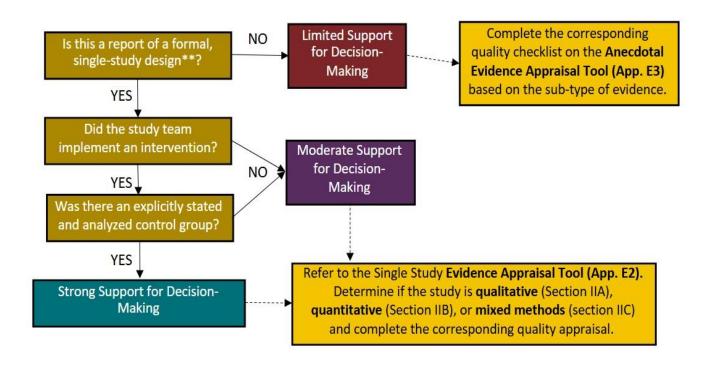


- *To be considered systematic and rigorous, a review should include:
 - A pre-planned method or protocol
 - A question the authors are attempting to answer
 - Clear and explicit inclusion and exclusion criteria
 - A documented search strategy, including sources and terms
 - Use of tables to provide pertinent characteristics of the studies included
 - An explicit approach to assess the quality (risk of bias) of included evidence
 - Exploration of the data to identify consistencies as well as gaps
 - Tables or figures to support the interpretation of data
 - Appendices or supplemental files to provide further details

Note: This may not be readily apparent. Teams may need to consult organizational websites and delve deeper into their methods.

Adapted from Booth, 2021

SINGLE STUDY OR ANECDOTAL EVIDENCE DECISION TREE



- **Study designs should be explicit and formal. A report is considered to have a formal study design if it meets most of the following criteria:
- Was pre-planned (before investigators initiated intervention or data collection)
- Received ethical review (by the institutional review board)
- Has formal and systematic data collection and data analysis
- Uses specific qualitative and/or quantitative information gathered for the investigation
- The study team is not also a subject of the intervention
- Has a clear aim, reproducible methods, results, and discussion
- Do not only recount the authors' personal, organizational, or literature-based experience.

Appendix E1 Pre-Appraised Evidence Appraisal Tool



Fill in this	data collection to	able after completing th	e suitability and qua	lity assessments belo	ow.						
Article Number	Author, date, title	Type of pre- appraised evidence	Topic or intervention	Population	Setting	Recomr	mendation	nendations that answer the EBP ques			
Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter to	ext				
Section	I: Suitability				*For definit Evidenc			•	Appendix F tions Guide		
Only complete this section if you are using this evidence as potential independent support for decision-making. If you gathered this evidence in an exhaustive search, skip to Section II: Quality Appraisal.											
							Yes	No	Unclear	N/A	
Is the top	thaustive search, skip to Section II: Quality Appraisal. Yes No Unclear N/A the topic or intervention the same or similar to the topic of interest?										
Is the pop	s the population the same or similar to the topic of interest?										
Is the sett	ing the same or s	imilar to your setting of	interest?								
If applicat	ole, are the outco	mes the same or simila	r to your outcomes o	of interest?							
How rece	nt are the referer	nces (<i>provide date</i>)?					Enter text	:			
		enough to be reasonable nature of the topic at h		tice setting (this will	depend on the						
Notes:	Notes:										
the notes	section the team	for decision-making, all 's rationale for how the ng quality assessment k	provided information								
		suitable, but it informs t e information on Apper	· · · · · · · · · · · · · · · · · · ·		The second secon	ality is ade	equate, thi	s is strong	support for		

Section II: Quality Appraisal Complete the checklist below for the corresponding sub-type of evidence. Evidence Summary (point-of-care clinical decision support produced by a reputable organization) Yes No Unclear N/A 1. Was the summary produced by a reputable organization? 2. Does the organization use a clear, systematic, and comprehensive method for selecting evidence?** 3. Does the organization use a clear, well-established process for evaluating evidence (e.g. rapid review protocol, systematic review)?** 4. Is the **review question** or summary topic clearly stated? 5. Are the details of the included evidence provided (including types of studies, intervention(s), settings, П populations, and grading)? 6. Is there a direct and obvious link between recommendations and the provided evidence? 7. Are recommendations clear and complete (including a level of certainty/confidence)? 8. Does the level of certainty/confidence of each of the recommendations align with the evidence used to П support them? 9. Did the review undergo an independent peer review? 10. Are funding and conflicts of interest addressed? ** This may be directly provided or available on the organization's website \square Yes \rightarrow Include, complete data collection table on page 1 Consider all of your responses above. Do you think the quality of this article is adequate to provide independent support for decision-making? \square No \rightarrow Exclude, set aside, and note exclusion for tracking **Clinical Practice Guidelines** Yes No Unclear N/A 1. Is the review group made up of experts who have proven expertise or skills related to the topic? 2. Is the target population of the recommendations clear? 3. Is the process for making the recommendations provided (e.g. evidence review, reaching consensus)? 4. Are recommendations clear and complete (including a level of certainty/confidence)? П

	Yes	No	Unclear	N/A
5. Was there an external, peer-review of the guidelines?				
6. Does the level of certainty/confidence of each of the recommendations align with the evidence used to support them?				
7. Are funding and conflicts of interest addressed?				
Complete the below checklist to determine the quality of the literature review used to generate the guidelines.				
Literature Reviews with a Systematic Approach (LRSAs)				
	Yes	No	Unclear	N/A
Background/Introduction				
1. Is a logical background and rationale for the review explained using current literature?				
2. Is the review question clear?				
Methods		1	1	
1. Did the review follow a model or guideline (e.g. PRISMA, AMSTAR II, etc.)?				
2. Do the authors clearly state what they are trying to measure or describe?				
3. Was the literature search thorough and could it be replicated (this includes providing keywords, inclusion/exclusion criteria, and at least 2 formal databases searched)?				
4. Was there an independent double-check system in the review process (this includes an independent assessment for eligibility, critical appraisal, and data extraction by at least 2 reviewers for each article)?				
5. Was the quality of each included study formally assessed and listed?				
6. Was the risk of introducing bias into the literature selection and review process addressed and minimized?				
7. If applicable, were data pooling (meta-analysis or meta-synthesis) methods clear and appropriate?				
8. In addition to the items above, did the authors answer all of your questions about how they conducted their review [include notes about additional concerns]?				
Results				
1. Was there a flow diagram that included the number of studies eliminated at each stage of the review?				
Were details of included studies provided (e.g. design, sample, methods, results, outcomes, limitations, the strength of evidence)?				
3. If applicable, are themes identified?				
4. If applicable, are statistics shown clearly?				

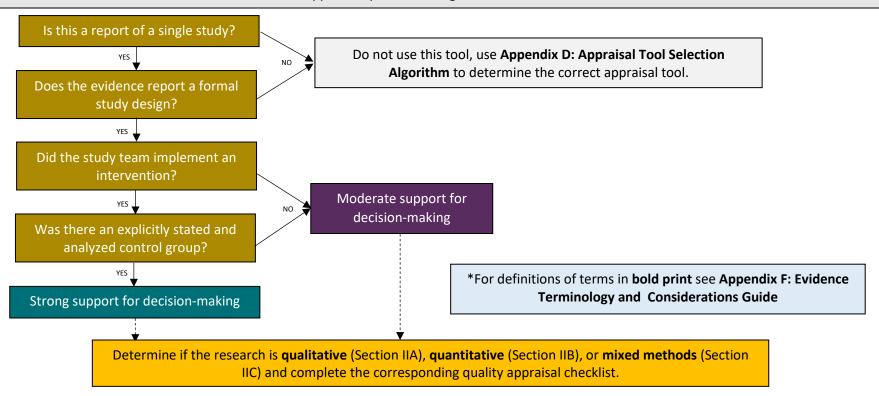
	Yes	No	Unclear	N/A	
Discussion					
1. Does the discussion match what is reported in the results section?					
2. Do the authors examine what they found and compare it to other literature on the topic?					
3. Are limitations included with an explanation of how they were handled?					
4. Do the authors provide implications of their study for practice and future investigation?					
General					
 Is all the information in the paper congruent (consistent throughout the aims, methods, results, and discussion sections)? 					
2. Are funding and conflict(s) of interest addressed?					
Consider all of your responses above. Do you think the quality of this article is adequate to provide table on page 1			, complete data collection		
independent support for decision-making?		Exclude, set for tracking	t aside, and n	ote	

Appendix E2 Single Study Evidence Appraisal Tool



Section I: Level of Support for Practice Change

Complete the decision tree below to determine the level of support for practice change.



	Fill in this data collection table after completing the quality assessment below (see Instructions in Appendix G2: Individual Evidence Summary Tool for more information)							
Article Number	Author, date, title	Type of evidence	Population, size, and setting	Intervention	Findings that help answer the EBP question	Measures used	Limitations	Level of support for decision- making
Enter#	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text

Section II: Quality Appraisal Complete the checklist below for the corresponding type of evidence. **Section IIA: Qualitative Evidence** Yes Unclear N/A No Introduction/Background 1. Is a logical background and rationale for the study explained using **current** literature? 2. Is the purpose/objective of the study clear? Methods 1. Is the **study design** and guiding theory or model provided with the reason it was chosen? 2. Is the study setting clearly described (including location, dates, and other important details) to enhance transferability? 3. Is the process for recruiting participants (sampling) explained clearly and does it match with the study aim(s)? 4. Do eligibility criteria (rules for who can join the study) make sense and are they easy to understand? 5. Is the **sample size** adequate, as shown by reaching data **saturation?** 6. Are important characteristics of the group they studied (sample) provided (e.g. how many participants or encounters were involved, demographics, or other details about the participants or things being studied)? 7. Did the authors address **reflexivity** (how their background or experience might have affected the study)? 8. Are the data collection methods clear and appropriate (this includes how they gathered and recorded the information)? 9. Are data processing methods clear and appropriate (this includes how the data was transcribed and checked) to enhance **credibility**? 10. Are the methods to analyze the data well explained (this includes what computer programs they used and how they coded the data to find patterns or themes) to enhance confirmability? 11. Are the **intervention**(s) clearly described? 12. Is there information on the **ethical review** provided? 13. In addition to the items above, did the authors answer all of your questions about how they conducted their study [include notes about additional concerns]? **Results/Findings** 1. Do the findings make sense and are they easy to understand?

	Yes	No	Unclear	N/A
2. Are themes or patterns identified clearly?				
3. Do the authors provide enough quotations, detailed observations, or other proof to support their findings?				
Discussion				
Does the discussion match what is reported in the results section?				
2. Do the authors examine what they found and compare it to other literature on the topic?				
3. Are limitations included with an explanation of how they were handled?				
4. Do the authors provide implications of their study for practice and future investigation?				
General				
 Is all the information in the paper congruent (consistent throughout the aims, methods, results, and discussion sections)? 				
2. Are funding and conflicts of interest addressed?				
Consider all of your responses above. Do you think the quality of this article is adequate to provide dependable information to answer your EBP question?	 ☐ Yes → Include, complete data collection table on page 1 ☐ No → Exclude, set aside, and note exclusion for tracking 			
				rnote
Section IIB: Quantitative Evidence				Thote
				N/A
	exclusion	for tracking	9	
Section IIB: Quantitative Evidence	exclusion	for tracking	9	
Section IIB: Quantitative Evidence Introduction/Background	exclusion	for tracking No	Unclear	
Section IIB: Quantitative Evidence Introduction/Background 1. Is a logical background and rationale for the study explained using current literature?	exclusion	No	Unclear	
Section IIB: Quantitative Evidence Introduction/Background 1. Is a logical background and rationale for the study explained using current literature? 2. Is the purpose/objective of the study clear?	exclusion	No	Unclear	
Introduction/Background 1. Is a logical background and rationale for the study explained using current literature? 2. Is the purpose/objective of the study clear? Methods 1. Is the study design clearly stated? 2. Is the study setting clearly described (including location, dates, and other important details) to enhance generalizability?	exclusion	No	Unclear	
Introduction/Background 1. Is a logical background and rationale for the study explained using current literature? 2. Is the purpose/objective of the study clear? Methods 1. Is the study design clearly stated? 2. Is the study setting clearly described (including location, dates, and other important details) to enhance	exclusion	No	Unclear	
Introduction/Background 1. Is a logical background and rationale for the study explained using current literature? 2. Is the purpose/objective of the study clear? Methods 1. Is the study design clearly stated? 2. Is the study setting clearly described (including location, dates, and other important details) to enhance generalizability?	Yes	No IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII	Unclear	

	Yes	No	Unclear	N/A
6. Did the authors clearly state what they wanted to measure?				
7. Are the data collection methods clear and appropriate (this includes how they gathered and recorded the				
8. If applicable, were all the tools reliable ?				
a) If applicable, were all the tools valid ?				
b) Are the methods to analyze the data well explained (this includes what computer programs they used, how they made calculations or anything else they did to explore the data)?				
9. If applicable, are the intervention(s) clearly described?				
10. If there was randomization ,				
11. Was true randomization used to put people in the control and intervention groups?				
a) Other than the intervention being studied, were the intervention and control groups treated similarly?				
b) Is there information on the ethical review provided?				
12. In addition to the items above, did the authors answer all of your questions about how they conducted their study [include notes about additional concerns]?				
13.Results/Findings				
Do the findings make sense and are they easy to understand?				
1. Are characteristics of the participants provided (this may include demographics or other important details about the participants or things being studied)?				
2. If applicable, was the survey response rate provided?				
3. If applicable, are attrition rates provided (this includes how many people remained with the study at each stage)?				
4. Is data provided for each item the authors stated they wanted to measure?				
5. If applicable, are the baseline characteristics of the intervention and control groups similar?				
6. Are any statistics shown clearly?				
7.				
Discussion				
1. Does the discussion match what is reported in the results section?				
2. Do the authors examine what they found and compare it to other literature on the topic?				
3. Are limitations included with an explanation of how they were handled?				
4. Do the authors provide implications of their study for practice and future investigation?				

	Yes	No	Unclear	N/A
General			<u>'</u>	
 Is all the information in the paper congruent (consistent throughout the aims, methods, results, and discussion sections)? 				
2. Are funding and conflicts of interest addressed?				
Consider all of your responses above. Do you think the quality of this article is adequate to provide dependable information to answer your EBP question?	 Yes → Include, complete data collection table on page 1 No → Exclude, set aside, and note exclusion for tracking 			
Section IIC: Mixed Methods Evidence				
	Yes	No	Unclear	N/A
Background/Introduction				
1. Is a logical background and rationale for the review explained using current literature?				
2. Is the purpose/objective of the study clear?				
Methods				
1. Is the study design and mixed methods approach clearly stated with an explanation of why it was chosen?				
Is the study setting clearly described (including location, dates, and other important details) to enhance generalizability?				
3. Is the process for recruiting participants (sampling) explained clearly and does it match with the study aim(s)?				
4. Do eligibility criteria (rules for who can join the study) make sense and are they easy to understand?				
5. Is the sample size adequate				
a) For the qualitative portion (this includes evidence of data saturation)?				
b) For the quantitative portion (this includes adequate power , a calculation, or other explanation for how the authors decided how many participants or observations to include)?				
6. Did the authors clearly state what they wanted to measure or describe?				
7. Did the authors address reflexivity (how their background or experience might have affected the study)?				
8. If applicable, are the intervention(s) clearly described?				
9. Are the data collection methods clear and appropriate (this includes how they gathered and recorded the information)?				

	Yes	No	Unclear	N/A
a) If applicable, were all the tools reliable ?				
b) If applicable, were all the tools valid ?				
10. In the qualitative section, are data processing methods clear and appropriate (this includes how the data was transcribed and checked) to enhance credibility ?				
11. Are the methods to analyze the data well explained				
a) For the qualitative section (this includes coding and generation of themes)?				
b) For the quantitative section (this includes what computer programs they used, how they made calculations, or anything else they did to explore the data)?				
12. If there was randomization,				
a) Was true randomization used to put people in the control and intervention groups?				
b) Other than the intervention being studied, were the intervention and control groups treated similarly?				
13. Do the authors truly use and integrate both qualitative and quantitative methodologies to collect and analyze data?				
14. Is there information on the ethical review provided?				
15. In addition to the items above, did the authors answer all of your questions about how they conducted their study? [include notes about additional concerns]				
Results				
1. Do the findings make sense and are they easy to understand?				
2. Are characteristics of the participants provided (this may include demographics or other important details about the participants or things being studied)?				
3. If applicable, was the survey response rate provided?				
4. If applicable, are attrition rates provided (this includes how many people remained with the study at each stage)?				
5. Is data provided for each item the authors stated they wanted to measure or describe?				
6. In the qualitative section, do the authors provide enough quotations, detailed observations, or other proof to support their findings?				
7. In the quantitative section, are statistics shown clearly?				
8. If applicable, are the baseline characteristics of the intervention and control groups similar?				
9. Are any statistics shown clearly?				

	Yes	No	Unclear	N/A
Discussion				
1. Does the discussion match what is reported in the results section?				
2. Do the authors fully integrate the qualitative and quantitative data to create a deeper understanding?				
3. Do the authors examine what they found and compare it to other literature on the topic?				
4. Are limitations included with an explanation of how they were handled?				
5. Do the authors provide implications of their study for practice and future investigation?				
General				
 Is all the information in the paper congruent (consistent throughout the aims, methods, results, and discussion sections)? 				
2. Are funding and conflicts of interest addressed?				
Consider all of your responses above. Do you think the quality of this article is adequate to provide dependable information to answer your EBP question?	 Yes → Include, complete data collection table on page 1 No → Exclude, set aside, and note exclusion for tracking 			

Appendix E3

Anecdotal Evidence Appraisal Tool

2. Are recommendations clear?



Fill in this informatio	data collection table af	ter completing	the quality assessmer	nt below (see Ins	structions	in Appendix G2: I	ndividual Ev	idence Su	mmary Too	I for more
Article Number	Author, date, title	Type of evidence	Population, size, and setting	Intervention	_	s that help answer EBP question	Measures used	Limitatio	ncl	support for n-making?
Enter#	Enter text	Enter text	Enter text	Enter text	Enter te	ext	Enter text	Enter text	Lii	mited
Section	*For definitions of terms in bold print see Appendix F : Section I: Quality Appraisal *For definitions of terms in bold print see Appendix F : *Evidence Terminology and Considerations Guide									
•	Complete the checklist below for the corresponding sub-type of evidence. Note, that the headers within each checklist are used for organization and may not match the exact language from the article or report being appraised.									
			Expert Opinion, Po	osition Statemer	nts, and B	ook Chapters				
							Yes	No	Unclear	N/A
Author(s)) expertise									
relev	s the author(s) know ab vant professional or aca r expertise ?	•				•				
Purpose/	objectives									
1. Is th	e purpose/objective(s)	clearly stated?	1							
Referenc	e to evidence						1	·		
1. Is there a thorough reference to current literature on the topic?										
2. Do the author(s) provide meaningful analysis (through insights or commentary) of existing evidence on the topic?										
Summary	y/conclusions									
1. Is it	clear and logical how th	e authors read	ched their conclusion(s	5)?						
							·			

	Yes	No	Unclear	N/A		
General						
Are funding and conflicts of interest addressed?						
Consider all of your responses above. Do you think the quality of this article is adequate to provide dependable	□Yes → collection	•	complete da page 1	ta		
information to answer your EBP question?	□ No → exclusion		et aside, an ng	d note		
Case Report						
	Yes	No	Unclear	N/A		
Introduction						
1. Is there a short introduction to the case, including why it is relevant or important?						
Patient information			•			
 Is patient-level data provided to address the clinical focus of the case study (this can include patient history, clinical findings, diagnosis, or timeline)? 						
2. Is there a thorough explanation of diagnostic and/or therapeutic intervention(s)?						
3. Did the patient or caregiver provide informed consent?						
Discussion	•					
1. Is their meaningful interpretation of the patient information (see above)?						
2. Are "lessons learned" clearly stated and based on the provided patient information?						
3. Is there an insightful discussion of the case presentation regarding relevant medical literature?						
General		1	1	1		
1. Are funding and conflicts of interest addressed?						
2. Is the information provided in a logical manner that is easy to follow?						
		\square Yes \rightarrow Include, complete data				
Consider all of your responses above. Do you think the quality of this article is adequate to provide dependable	collection table on page 1					
information to answer your EBP question?		Exclude, n for track	set aside, a king	nd note		

Programmatic Experiences						
	Yes	No	Unclear	N/A		
Introduction						
1. Is there a short introduction to the project, including why it is relevant or important?						
2. Is the purpose/objective of the project clear?						
Project Information						
1. Is there adequate information regarding the context of the project, including the setting and people involved?						
2. Is what the project team did (interventions) clearly described?						
3. Was a tool, model, or framework used to plan and implement the project?						
4. Are the findings or impact of the project provided?						
Discussion						
1. Does the author(s) provide insights into the project's successes and areas for improvement?						
2. Are "lessons learned" clearly stated?						
3. Is the project discussed in the context of currently available information on the intervention or problem it was addressing?						
General						
1. Are funding and conflicts of interest addressed?						
2. Are you able to follow what the group did to implement and measure the success of the project?						
Consider all of your responses above. Do you think the quality of this article is adequate to provide dependable information to answer your EBP question?	 ☐ Yes → Include, complete data collection table on page 1 ☐ No → Exclude, set aside, and note exclusion for tracking 					

Reviews with an Unsystematic Approach (e.g. Scoping, Critical, Literature Reviews)					
	Yes	No	Unclear	N/A	
Background/Introduction					
1. Is a logical background and rationale for the review explained using current literature?					
2. Is the review question clear?					
Methods					
1. Did the review follow a model or guideline?					
2. Do the authors clearly state what they are trying to measure or describe?					
3. Do the authors explain how they selected the articles included in their review?					
Results					
1. Are findings from the included articles presented clearly?					
Discussion					
1. Does the discussion match what is reported in the results section?					
2. Is it clear how the authors arrived at their conclusions?					
General			-		
1. Are funding and conflicts of interest addressed?					
Consider all of your responses above. Do you think the quality of this article is adequate to provide dependable information to answer your EBP question?	 Yes → Include, complete data collection table on page 1 No → Exclude, set aside, and note exclusion for tracking 				

Appendix F

Evidence Terminology and Considerations



Term	Definition*	Appraisal Considerations
AMSTAR II	A critical appraisal tool for systematic reviews (Shea, 2017)	The use of this instrument by authors is an indication they used a formal, well-established approach to their review
Affiliation	A formal link between an author and one or more organizations or groups that often provide support or recognition.	Affiliations may help the EBP team to determine if an author or team member has relevant training and professional standing. If not explicitly listed in a report, the team can do an internet search of a person's name for more information.
Analysis	The systematic processes to describe, summarize, or evaluate data to create greater meaning through description and evaluation.	Authors should provide very clear and explicit information on the process they used to interpret their data, including what software was used. For quantitative analysis, this should also include statistical calculations. For qualitative analysis, this should include the process to code narrative data and generate themes, including how many people performed each step.
Attrition	The loss of participants during the course of a study, which can affect the validity and reliability of study outcomes.	Some loss to follow-up in a study is normal, but if those dropping out aren't comparable to those remaining in, this can generate results that may not represent the truth of the subject of study. It is important to report attrition, as well as how this may have affected study results.
Bias	An influence that produces a distortion or error and results in the systematic alteration from the truth (McDonagh et al., 2013).	Biases can cause the findings from studies or reviews to not accurately reflect the truth. There are many types of biases, and it is the responsibility of study teams and reviewers to make efforts to mitigate them and include these efforts in their report. Of note, the terms "quality assessment" and "bias assessment" are often used interchangeably but do not mean the same thing. Quality assessment looks at the inclusion of safeguards to minimize bias and bias assessment evaluates the effectiveness of those safeguards (Furuya-Kanamori et al., 2021; Banzi et al., 2018)
Case-control study design	A type of epidemiological study design that compares two groups, people with an outcome of interest (cases) and a similar group without the outcome (controls) and looks back (retrospectively) into their lives to examine is the cases are more likely than the control to have been exposed to a risk factor (Polit & Beck, 2021)	This is a common type of observational study when a disease or condition is rare, or it would be unethical to expose a group to a risk factor (e.g. cigarette smoking). In these studies, it is important that both groups are similar other than the outcome of interest and there are measures taken to minimize recall bias since they are looking into people's historic behaviors and data.
Causation	A relationship where one event is the result of the other's occurrence; more than correlation, causation indicates a direct effect.	EBP teams should ensure statements about causation are fully supported and authors are not implying causation when correlation (two things are related, but one doesn't necessarily cause the other) is more appropriate. Causation is usually established with randomized control trials, and sometimes quasi-experimental studies.

Term	Definition*	Appraisal Considerations
Certainty/	A rating or assessment of how assured	Different reviews use different approaches to establishing levels of certainty or
confidence (level	reviewers are in the body of evidence or their	confidence. The authors should explicitly state which approach they used and the level of
of)	specific recommendations. This is usually	certainty or confidence in each recommendation or outcome. They are sometimes
	based on data analysis and a quality or bias	expressed as "high to low" or with letters "A, B, or C."
	evaluation.	
Clinical Practice	Reports that generate recommendations on a	All CPGs are not created equal. EBP teams should look carefully at the methodology of a
Guidelines	specific healthcare topic based on rigorous	CPG (either provided in the document itself or on the organization's website) to ensure it
(CPGs)	collection of data, analyses, and processes to	meets all necessary standards.
	achieve consensus by a group of experts.	
Conflict of	A situation in which a person or affiliation	All conflicts of interest should be disclosed by authors and considered when assessing
interest	might compromise professional judgment or	information from a report or study. For example, if an author is employed by a company
	integrity due to a potential for personal gain.	that produces the product a study is endorsing, the team should keep this in mind when
0 ():	A 22 42 4 4 4 4 4	reading and interpreting the findings.
Confounding	A situation in a scientific study where the	EBP teams should look for study teams' efforts to reduce confounding. This can include
	effect or association between an	matching among groups, randomization and using statistics to control for different factors.
	independent and dependent variable is distorted by another factor.	
Congruency	The alignment of each of the parts of a study	EBP teams should ensure that study teams have used and reported methods that
Congruency	(aims, methods, results, discussion, and	adequately address their aims, all data introduced in the methods is reported in the
	conclusions).	results, all results have associated methods, and conclusions are based on those results.
	conclusions).	This helps establish the study was well done and all data is accounted for.
Control	The standard to which comparisons are made	Control groups should be similar to the group receiving an intervention. Exact similarities
Control	in a study. Often refers to a group of subjects	will depend on the nature of the intervention (e.g. sex, age, medical history). Keep in mind,
	that does not receive the intervention or	control groups do not necessarily receive no intervention, they may the standard of care or
	treatment being tested.	a placebo intervention. This helps control for things like time spent with a member of the
	g sassa	study team (e.g. an orientation to the hospital vs the intervention of disease process
		education) or the expectation of a positive result (e.g. a sugar pill vs the intervention of an
		antidepressant).
Correlation	Relationship(s) between variables that	Studies that investigate correlational relationships observe things that are happening
	indicate an association, but not that one is	naturally and use statistical calculations to describe negative and positive relationships
	the result of the other	between two or more variables. They are useful in situations where conducting an
		experiment is not possible (e.g. the area where a person grows up and their highest
		education level achieved). Epidemiologic studies such as case-control and cohort studies
		are examples of correlational studies.

Term	Definition*	Appraisal Considerations
Credibility	A component of trustworthiness. The confidence that findings and conclusions of a qualitative study represent the truth.	Study teams can increase credibility in both how they conduct the study and demonstrate it in their report by keeping details records, accounting for personal biases, data triangulation, including rich descriptions, transparency in data processing and interpretation, and respondent validation. This term speaks to the same idea as "internal validity" in quantitative studies (Noble & Smith, 2015).
Cross-sectional study design	A type of observational study that analyzes data from a population at a specific point in time.	Cross-sectional study designs typically collect data with surveys, observations, and sometimes secondary data analysis. It is often used to assess the prevalence of phenomena or current conditions within a particular population. It does not introduce an intervention but rather describes a phenomenon that is occurring naturally.
Current	Recent, occurring, or existing in the present time (Merriam-Webster)	The concept of "current" is subjective and the EBP team should determine what is a reasonable timeline for their topic at hand. Additionally, the inclusion of older literature on a topic should not necessarily be seen as a sign that a literature summary is not current, but rather it may be referring to foundational information on a subject (see seminal literature).
Data collection	The formal process for gathering information for analysis	Data collection should be explicitly and clearly described. This includes details of the tool(s) used, how the data was recorded (e.g. electronically, paper survey), and where that data was collated for future analysis. Data collection tool descriptions should include the number and types of questions and specific metrics gathered (e.g. blood pressure, Likert-scale feedback, open-ended questions).
Data pooling	The process of combining information from multiple studies or sources to allow for new statistical calculations that can increase the power and generalizability of results	This is a common technique when combining information from multiple studies in a systematic review with meta-analysis. To pool data, studies need to have similar populations, designs and analyses, and metrics (i.e. homogeneity).
Descriptive studies	A type of observational study designed primarily to describe the nature or status of the situation as it occurs naturally	Descriptive studies describe characteristics of a population or phenomenon using observational methods such as surveys, prevalence, and incidence data. It does not involve relationships between variables; instead, it aims to create a picture of a variable, condition, or situation of interest.
Delphi technique	A research approach to generate consensus among subject-matter experts on a topic that lacks robust, science-based data, to set priorities, or to create a stance where one has not existed before (McPherson, 2018)	Descriptive studies describe characteristics of a population or phenomenon using observational methods such as surveys, prevalence, and incidence data. It does not involve relationships between variables; instead, it aims to create a picture of a variable, condition, or situation of interest.
Eligibility criteria	The pre-determined list of criteria that outline the characteristics of who will and will not be included in a study.	Eligibility criteria should be clearly listed and should define the exact characteristics of who can and cannot be included in a study. It can be based on what is feasible and ethical, as well as who or what the team is truly trying to study.

Term	Definition*	Appraisal Considerations
Ethical Review	The process by which an institutional review board (IRB) assesses research proposals to ensure they are ethically acceptable.	In general, all research studies should undergo ethical review (there may be some exceptions based on the country in which a study is conducted and the amount of interaction with participants). Citing the ethical review process is an essential part of the report of a research study. Review boards may deem studies "approved" or "exempt." Other non-research activities, such as quality improvement (QI) can also undergo ethical review. If this occurs, the study team should provide the process and confirm the IRB deemed their project to be acknowledged as QI and outside of the IRB's scope.
Evidence Summary	A peer-reviewed synthesis of scientific literature written by organizations following pre-determined methods to select and evaluate evidence. Information is presented in a succinct and actionable way for a broad audience with the intent to support point-of-care decision-making (Petkovic, 2016; Jordan, 2019).	The EBP team should ensure an evidence summary was completed using robust methods for selecting and appraising evidence. It may be helpful to reference organizations that are well-known for producing high-quality evidence summaries (e.g. UpToDate and JBI). Because of the goal of making the report easy to read, many times the methodology is not included in the document itself, and the team will need to look for further details on an organization's website.
Experiment	In true experiments, a study team manipulates an independent variable and randomly assigns it to an intervention or control group.	Experimental studies use highly structured designs to establish cause-and-effect relationships. See Randomized Control Trials for further information.
Expertise	Special skills or authoritative knowledge of a topic (Merriam-Webster)	Expertise is not always readily apparent from looking at the listed authors in a publication. Further information can be found in their listed affiliations and by performing an internet search. Items to look for are their professional affiliations, publications on the topic at hand (see H-index), and credentials.
Findings	The results of systematic inquiry usually in the form of data or narrative information	Authors should provide both the data they are analyzing and the results of that analysis. Often this is displayed in tables or figures. The findings should be presented without commentary and reflect the information exactly as it was gathered and analyzed. The findings should help inform the study's aim and the process to generate them should be explained in the methods.
Forest plot	A graphical display designed to illustrate the relative strength of the effects of an intervention from multiple quantitative studies addressing the same question	These are a hallmark of systematic reviews with meta-analysis. EBP teams should ensure they are easy to read and match the results and discussion sections.

Term	Definition*	Appraisal Considerations
Funding	Money provided to aid in conducting and reporting studies or other reports. It can come from government grants, private foundations, corporations, or academic institutions	Studies can be commissioned by various organizations with various interests or priorities. Investigations have shown that commercially sponsored studies (e.g. from technology or drug companies) are more likely to have findings that favor a sponsor's product than independently funded studies. Publications should include a statement addressing any funding received, if it poses a conflict of interest, and if so, how it was addressed.
Generalizability	The extent to which the findings from a study can be applied or extended to other settings, populations, or time periods. High generalizability means the conclusions are likely relevant beyond the study's specific conditions. Sometimes also called "external validity"	Study teams should make an effort to ensure their participants truly reflect the larger population, such as random sampling or subgroup analysis, and clearly report these measures. Authors should also provide detailed information about where the study took place and the included participants. They should do this in a way that allows the reader to determine if the findings can be applied not only to the larger population but also to their specific setting and population.
		Of note, quality improvement projects do not have a main goal to be generalized, and these efforts may be minimal in this type of report.
Grading	A systematic way to assess and assign a rating to the quality or bias of evidence.	Reviewers can use a variety of tools/models to assess or "grade" their evidence. They should explicitly state the model used and list the grade or rating assigned for all the provided evidence or recommendations.
Gray literature	Scholarly output that is not formally published in peer-reviewed journals. This can include theses, dissertations, government reports, conference papers, and internal documents from organizations.	EBP teams should assess the source of their gray literature and ensure it is reputable. The report itself should provide sufficient information to conduct a formal assessment. Occasionally, this literature does not meet the requirements to be included in the evidence synthesis, but it may provide helpful background information.
H-index	A calculation to measure the amount and impact of scientific publications by an individual. The number is related to the number of published papers by the author and how many times each has been cited (Schreiber, 2019).	This can be a helpful metric to determine someone's expertise on, and scientific contributions to, a topic. It can be found using search engines such as Scopus or Google Scholar. There is no required value, but for context, in the medical field, assistant professors tend to have h-indexes between 2 and 5, associate professors between 6 and 10, and full professors between 12 and 24 (Schreiber, 2019).
Incidence	A measure of the occurrence of new cases of a disease or condition in a specified population within a certain timeframe. It provides information about the risk of contracting the disease or condition.	This metric is often used to report on the outcome of interest. It is usually expressed as a rate, meaning a count over a certain time frame. When possible, authors should provide incidence rates in a well-recognized format (e.g. number of falls per 1,000 patient bed days).

Term	Definition*	Appraisal Considerations
Inclusion/ Exclusion criteria	The set of rules, markers, or guidelines used to determine who or what is eligible to be included in a study or evidence review.	In the context of literature reviews, the inclusion/exclusion criteria are the list of characteristics a study must HAVE or NOT HAVE to be included in the data analysis. In literature reviews with a systematic approach, they should be directly recorded in the report itself or supplemental content. The EBP team should ensure they are present and fit the question the reviewers are trying to answer. The team should also assess the given criteria for biases (e.g. excluding evidence from one region of the world without reasonable justification).
Institutional Review Board (IRB)	A group, usually associated with an academic organization, that reviews study proposals to evaluate their ethical implications. See "ethical review" for more information.	This term is primarily used in the United States. Authors should list their specific IRB and the designation assigned to a study. Other terms include Ethics Review Committee, Ethics Review Board, Research Ethics Board, and Independent Ethics Committee.
Intervention	An action or item purposefully introduced into a study to test its effects on outcomes of interest.	Interventions can be used in any type of experimental or quasi-experimental study and are often used to assess effectiveness of treatments, drugs, or techniques. An intervention should be deliberate and described in enough detail so the reader could replicate it.
Likert scale	A scale for measuring attitudes or opinions that uses a fixed number range with associated descriptions for each of the values in that range.	Likert scales typically ask people for their level of agreement, likelihood, or other opinions using a number range (usually between 3 and 7 options) with each side of the scale representing the extremes of each option. Although they are assessing subjective information (e.g. attitudes), Likert-scales are a type of quantitative measurement because they assign a numeric value to the measurement.
Limitations	The recognized flaws, constraints, or weaknesses within a study that may affect the results or implications of the findings.	All studies have limitations. If they are not provided, this is a limitation in and of itself. Ideally, authors provide limitations as well as explanations of how they were mitigated.
Literature Reviews with a Systematic Approach (LRSAs)	LRSAs use explicit methods to search the scientific evidence, analyze the information, extract data, and summarize the included studies.	These reviews go by different names (e.g. systematic, integrative, rapid, umbrella). To determine if a review uses a systematic approach the EBP team should look for the following: • An explicit pre-planned method or protocol • A clear question • Clear and explicit inclusion and exclusion criteria • A documented search strategy, including sources and terms • Use of tables to provide pertinent characteristics of the studies included • An explicit approach to assess the quality (risk of bias) of included evidence • Exploration of the data to consistencies and gaps • Use of tables or figures to support interpretation *Some of this information may be provided in appendices or supplemental files (Booth, 2021)

Term	Definition*	Appraisal Considerations
Longitudinal	A study design that involves repeated observations or measurements of the same variables, among the same individuals, over time. This can span years or even decades.	Longitudinal studies involve multiple data collection points and are useful in understanding long-term efforts or changes. It is common in developmental psychology, sociology, and medicine.
Manipulation	The study team's control over the independent variable (intervention) to observe its effect on the dependent variable.	Manipulation of a variable essentially means a study team "did something." They intervened or changed a situation in some way to measure how that change affected other metrics (variables) of interests. This can range anywhere from introducing a program to giving a patient a medication or treatment.
Meta-analysis	A statistical technique that combines the results of multiple scientific studies addressing the same question to integrate findings and measure an overall effect size. This method enhances the overall understanding of the variable of interest by increasing the sample size and statistical power.	Meta-analysis is usually conducted after reviewers have completed a systematic search and selection of literature on their topic and outcome of interest. Essentially, in a rigorous and replicable way, reviewers attempt to gather all studies that answer their review question and meet their inclusion/exclusion criteria (see corresponding section), to pool data that measures the same variable in the same way. They can then combine those numbers to create a larger, more convincing statistical calculation.
Meta-synthesis	A method used in qualitative research to integrate, evaluate, and interpret findings from multiple qualitative studies. The goal of meta-synthesis is to build a greater narrative or comprehensive understanding about a phenomenon.	Meta-synthesis is the qualitative counterpart to meta-analysis. The analysis process begins after reviewers have systematically gathered and selected evidence that addresses their topic of interest. It uses systematic methods to not just pull information together but to create new interpretations and deeper insights that go beyond the findings of individual studies. This approach attempts to make the whole greater than the sum of its parts.
Mixed methods methodology	An approach that combines elements of both qualitative and quantitative methods to provide a more comprehensive analysis of the topic of interest than either method could offer alone.	Authors should provide their reasoning for selecting a mixed methods approach and how they used one type of data to inform the other. Both the quantitative and qualitative portions should be equally explained and analyzed with true integration of data.
Observational Study design	A type of study in which the investigators observe the natural course of events with minimal or no intervention in the study subjects.	Observational design includes both descriptive and analytical studies (e.g. cohort, case-control, or cross-sectional studies). It is used to describe topics or outcomes of interest as they occur naturally and can simply describe a phenomenon or can suggest relationships between different variables.

Term	Definition*	Appraisal Considerations			
Outcome	The result or effect of an intervention or exposure, which is measured to determine the impact of the independent variable in a study.	EBP teams should ensure all outcomes of interest are clearly listed. Authors should explain how they gathered and analyzed data to assess each one.			
Participant	A person taking part in a study.	Authors should include information about how they selected and recruited participants, including the percentage of how many agreed to participate. They should also provide details about the participants that help the reader understand who the findings could be applied to.			
Peer review	The process by which scholarly work (such as papers, reports, or proposals) is checked by a group of experts in the same field to ensure it meets the necessary standards before it is published or funded.	The purpose of peer review is to ensure that scientific and scholarly work is based on sound methods and that the findings are trustworthy. Peer review adds an additional level of scrutiny to published work and is an important part of the generation of clinical practice guidelines (CPGs) and evidence summaries, as well as work published in scholarly journals. While it is assumed for most journal work, the peer-review process should be explicitly explained in the methods for evidence summaries and CPGs			
Phenomenon	A fact, situation, or concept	In qualitative studies, this is the concept the study team is exploring. Authors should explicitly state the phenomena of interest, and their methods should clearly match what they are attempting to explore. This can be considered the counterpart to "variable" in quantitative studies.			
Prevalence	The proportion of a population who have a specific characteristic in a given time period. In epidemiology, it often refers to the proportion of people with a particular disease or condition.	This metric is often used to report the number of people who have a disease or condition among those at risk. It is usually expressed as a percentage or the number of cases per set number of people (e.g. 2.5 cases per 1,000 people).			
The Preferred Reporting Items for Systematic Reviews and Meta-Analyses (PRISMA) diagram	A flow chart that depicts the different phases of a literature review with a systematic approach (LRSA) and illustrates the flow of studies screened, included, and excluded from the search and appraisal.	PRISMA diagrams, or similar flow charts, should be included with all LRSAs. They help the reader understand the scope of the literature search and ensure the process was systematic and comprehensive. Keep in mind, sometimes these diagrams are included as supplementary material and are not available in the article or report itself. The diagram is a portion of a larger reporting checklist (see https://www.prisma-statement.org/).			
Prospective	A design that gathers data from the beginning of the study period and forwards in time. Data collection can occur once or several times.	Prospective studies do not look back at any historical or previously collected data. They only collect and analyze data for the study period. This allows the study team to ensure they are gathering complete information and adjust their design as needed.			

Term	Definition*	Appraisal Considerations
Qualitative methodology	Qualitative studies collect and analyze narrative data to gain an in-depth understanding of a phenomenon or experience, including opinions, meanings, and motivations. They provide insights into the problem or help to develop ideas or hypotheses for potential quantitative inquiry.	Considerations for qualitative designs are outlined in the Qualitative Appraisal Checklist in Appendix E2. See Chapter 6 for more details. Some words to look for that are associated with qualitative designs and may help the EBP team determine if they are looking at this type of study are: narrative, thematic, coding, phenomenology, ethnography, grounded theory, critical theory, or data saturation.
Quantitative methodology	Quantitative studies involve the collection and analysis of number-based data to quantify a problem by generating numerical information that can be transformed into usable statistics.	Considerations for quantitative designs are outlined in the Quantitative Appraisal Checklist in Appendix E2. See Chapter 6 for more details. Some words to look for that are associated with quantitative designs and may help the EBP team determine if they are looking at this type of study are: randomized control trial, experimental, quasi-experimental, statistics, calculations, power, significance, Likert, incidence, prevalence, case-control, or cohort.
Quasi- Experimental Studies	Quasi-experimental studies have an intervention but lack randomization and sometimes lack a control group. They can help to establish causal relationships, but because they are limited in their ability to control for confounding factors, are not as compelling as true experiments (Randomized Control Trials; RCTs).	Quasi-experimental designs are used when it is not ethical or feasible to randomly assign people to an intervention. Words commonly associated with this approach are pre/post, nonrandomized, nonequivalent, natural experiment, or opt-in.
Randomization	The process of assigning participants into different groups in a study to ensure each participant has an equal chance of being assigned to any group.	Randomization reduces bias by increasing the likelihood that groups are comparable at the beginning of a study. EBP teams should ensure participant assignments are truly random (e.g. random number generator, coin flip) and not haphazard (e.g. dividing a list in half) or introduce bias in another way (e.g. grouping patients by time of day they present to a clinic).
Randomized Control Trial (RCT)	RCTs are considered "true experiments" and are considered the gold standard for establishing causal relationships. They have three core components, randomization, control, and manipulation of a variable.	EBP teams should assess if RCTs truly used random methods that ensured each participant had the same likelihood of being in the intervention or control group, the control group was otherwise similar to the intervention group and the intervention is clear and well-described. RCTs typically follow very robust methods and use advanced statistical calculations that are approved by an institutional review board. To increase confidence in the study findings, the EBP team can look to see if the trial protocol was registered or published.

Term	Definition*	Appraisal Considerations
Reflexivity	The study team members' awareness of their own influence on the study process and outcomes.	Study team members should reflect and provide information on their own biases, values, and decisions and how this might have affected the conduct of their study. This helps ensure transparency and objectivity.
Reliability	Reliability refers to the consistency of a measure or instrument. A reliable tool will yield the same results under consistent conditions across different times and settings.	Authors should provide specific information about the reliability of their data collection tools. This can sometimes be expressed with a statistic called Cronbach's alpha (>.7 is usually considered adequate) or intra-class correlation coefficients (ICC). Other types of reliability relate to having consistent measurements regardless of who is collecting/analyzing the data (inter-rater reliability), and consistent measurements from multiple tests describing unchanged conditions (test-retest reliability).
Research	Research is a systematic investigation into, and study of, materials and sources to establish facts and reach new conclusions. It is an organized way to learn and understand more about a specific question or problem.	Research should be rigorous and replicable with the intention of creating new knowledge.
Response rate	The proportion of individuals who respond to or participate in a survey or study out of all those invited or selected to participate.	Response rates should be provided because they are an important indicator of the representativeness of the data collected. Low response rate may introduce bias, especially if those who did respond are fundamentally different than those who did not. Authors should provide the exact number of people they attempted to recruit for all data collection points and the number of those people who responded (usually expressed as a percentage). There is not one "gold standard" for acceptable response rates. For context, one systematic review found the average response rate in patients is 70% and 53% for doctors (across all modalities; Meyer et al., 2022).
Retrospective	A retrospective study design involves looking back at events that have already occurred.	Retrospective studies do not collect data generated during the study period but rather look back at previously recorded information (e.g. retrospective chart review) or through recollections of participants. This can make the conduct of a study more feasible or ethical, but also can lead to incomplete data because study teams cannot fill in missing information or participants' memories might be limited. It is often contrasted with prospective studies, which follow participants into the future.
Review or research question	A clear and focused question that outlines the topic the study or review seeks to answer.	In the context of a review, the question should be explicitly listed in order for a reader to understand who, what, and where the review applies to. It defines the scope of the investigation, often expressed as a PICO question (Population, Interventions, Comparisons, and Outcomes of interest). It guides the literature search and inclusion/exclusion criteria for studies.

Term	Definition*	Appraisal Considerations
Sample	The subset of individuals, cases, or data points selected from a larger population for the purpose of conducting a study. The goal of using a sample is to obtain conclusions that can be generalized to the entire population while being cost-effective and more manageable in terms of size and practicality.	A sample should ideally represent the characteristics of the larger population from which it is drawn. This allows for the generalization of results back to the population. Authors should provide relevant details about their sample (e.g. demographics, past medical history, diagnoses) clearly and explicitly to help the reader understand the groups the findings apply to.
Sample size	The number of participants or data points included in a study.	Study teams should provide the number of people they intended to recruit, and how they arrived at that number (this can be based on a statistical calculation, power, or other methods such as comparison to similar studies that have been previously published). Authors should also provide the number of participants they successfully recruited at each data collection point in their report in a way that is easy to find and interpret. Larger samples generally provide more reliable estimates but are costlier and more time-consuming to manage.
Sampling	The process of selecting the participants for a study.	Authors should explicitly provide their methods for selecting potential participants for their study. This helps the reader determine if the eventual participants truly represent the larger group they were pulled from. Various methods include random sampling, stratified sampling (breaking the larger population into sub-groups that share similar characteristics and recruiting from each), convenience sampling (selecting participants who are easily and readily available), systematic sampling (selecting individuals at a pre-determined interval, e.g. every 5 th person), cluster sampling (selecting entire groups) and snowball sampling (using participants to identify other participants). Snowball sampling can be used when populations are difficult to access, or a disease or condition is rare.
Saturation	In qualitative studies, the point at which data collection is not revealing any new information and themes or patterns are redundant. Saturation indicates that the data collection process can be concluded.	In qualitative studies, saturation is an indication the study team has collected enough data, and the sample size was adequate. They should explicitly explain how they determined saturation had been reached.
Search Strategy	A formal process used to retrieve evidence by identifying databases and creating search strings that include key concepts and synonyms with database-specific syntax (Booth, 2021; Bramer, 2018).	For literature reviews with a systematic approach (LRSAs), search strategies should be provided. This might not appear in the report itself but in online supplemental materials or technical development reports.

Term	Definition*	Appraisal Considerations			
Seminal paper	Works of central importance to a topic or area of study. They often report a major breakthrough, insight, or a new theory. This kind of paper may describe a study that changes our understanding of a topic or describes and illustrates a new and highly useful scientific method. Also called pivotal, classic, or landmark studies.	When EBP teams are assessing the reference list of an article or report to ensure citations are recent, they may come across much older entries. This does not necessarily mean it is out-of-date, but they include foundational information in the form of a seminal paper (e.g. Benner's Novice to Expert paper). There is no specific label to identify these works, rather the team may need to do further investigation to determine their status—citation analysis is one method.			
Study Design	An approach or set of methods and procedures used to collect and analyze information (Ranganathan, 2018).	Study designs should be explicit and formal. A report is considered to have a formal study design if it meets most of the following criteria: • Was pre-planned (prior to investigators initiating intervention or data collection) • Received ethical review (by the institutional review board) • Has formal and systematic data collection and data analysis • Uses specific qualitative and/or quantitative information gathered for the purposes of the investigation • The study team are not subjects of the intervention • Has a clear aim, reproducible methods, results, and discussion • Do not only recount the authors' personal, organizational, or literature-based experience.			
Study setting	The physical location where data collection for a study takes place	Authors should include details about the environment in which a study takes place. This can include the type of facility (e.g. hospital inpatient, nursing home, school), the geographic location (e.g. region and country), and other information about the location that will help a team determine if it applies to their setting (e.g. academic hospital, rural hospital). It is common for authors to not use the name of the organization but general descriptors.			
Triangulation	The use of multiple methods, data sources, investigators, or theoretical perspectives to cross-validate and corroborate findings.	Authors should explicitly address their efforts to enhance credibility and confirm their findings through triangulation techniques such as having multiple researchers analyze data, collecting data through different approaches or from more than one source, or approaching analysis with different interpretive frameworks.			

Term	Definition*	Appraisal Considerations
Validity	Validity refers to the extent to which a research instrument or study measures what it is intended to measure.	Authors should describe if the tools they are using are valid, meaning they have undergone a process to ensure they are measuring what they intend to measure. This can be done through a variety of processes (from consultation with subject matter experts to statistical analyses) which establish different types of validity. Types of validity include: • Content Validity: The extent to which a measure represents all facets of a given construct. • Criterion Validity: The extent to which a measure is related to an outcome. • Construct Validity: The appropriateness of inferences made based on observations or measurements (often using a test) of a particular construct. • Face validity: The general perceiving appropriateness of a tool.
Variable	A variable is any characteristic, number, or quantity that can be measured or quantified. Variables can be considered dependent, independent, or confounding.	Authors should list all variables they intend to measure and how they will measure them. The variables they are collecting should link directly to the aim(s) of the study.

^{*}Unless otherwise cited, definitions are attributed to Polit & Beck (2021)

	Statistics Terms and Definitions
Term	Definition*
Central tendency	A type of descriptive statistic to describe a "typical" value in a set of numbers that uses different calculations to quantify the center of the range of values. It includes mean (average), median (the middle value when data are put in order), and mode (the most frequently occurring value).
Confidence interval (CI)	Expressed as two numbers with an accompanying percentage, CIs are a range of values within which a metric is estimated to fall, at a specified probability (e.g. 95%). The specified probability tells you how confident the person performing the calculation is that the metric does in fact fall within the range. For example, an average of 10 with a 95% CI of 8-12 tells the reader they can be 95% sure the true average is between 8 and 12.
Effect size	The strength of the relationship between variables. Unlike significance tests that provide a yes-or-no answer to whether an effect exists, the effect size tells how substantial the effect is. Common measures include Cohen's d (standardized difference between two means), correlation coefficient (strength of association between two variables), and odds ratio (ratio of the odds of an event occurring in one group to the odds of it occurring in another group).
Odds ratio (OR)	Expressed as percentage or integer, OR is a measure of the likelihood (odds) of an event occurring to a member of a group compared to another (a ratio of event to non-events). A negative OR means the odds of an event occurring in a member of an exposed group is lower than that of a non-exposed group. ORs of 1 indicate there is no difference between group members. Positive ORs mean there are higher odds of an event occurring in a member of the exposed group compared to the non-exposed group. For example, an OR of5 comparing the odds of increased body mass index for a member of a group who attended exercise sessions vs the odds of increased BMI for a member of a group person who did not attend the session means a person who went to the exercise sessions were 50% less likely to have an increase in their BMI. ORs explain the odds of something occurring to an individual whereas relative risk explains the probability of something occurring at the population level.
Power analysis	It is a statistical method used to determine the number of participants or observations (sample size) required to detect an effect of a given size with a certain degree of certainty.
Statistical significance	Is a determination made based on the probability that the observed results of a study could have occurred by chance alone. This probability is expressed as a p-value; a p-value less than a chosen significance level (commonly 0.05) indicates that there is a 95% likelihood the observed effects are true and not based on change alone. In some cases, lack of statistical significance is a good indication (e.g. when comparing baseline characteristics between an intervention and control group).
Relative risk (RR)	Expressed as percentage or integer, RR, also known as the risk ratio, is a measure of the probability of an event occurring in the exposed group versus a non-exposed group. For instance, if the relative risk of developing a disease for smokers compared to non-smokers is 2.0, it means that smokers are twice as likely to develop the disease as non-smokers. Relative risk helps in understanding the strength of the association between an exposure and an outcome at the population level.

^{*}Unless otherwise cited, definitions are attributed to Polit & Beck (2021)

For references, refer to Chapter 8.

Appendix G1

Best-Evidence Summary Tool



Purpose: This tool collates information from pre-appraised evidence identified in the best-evidence search and other data obtained from a targeted search. It brings all the data into a central document to help the EBP team with the next step of the EBP process, synthesis.

Section I: Pre-Appraised Evidence									
Complete the data collection tool below for all included pre-appraised evidence.									
Article Number Author (organization), date, title Type of preappraised evidence Topic or Intervention Population Setting Recommendations that answer									
Enter#	Entertext	Enter text							
Enter#	Enter text								
Enter#	Enter text	Enter text	Enter text	Enter text	Entertext	Enter text			

Section II: Reports of Single Studies from the Targeted Evidence Search Was there additional evidence identified in the targeted search? \square No \rightarrow Skip to Section II of Appendix H \square Yes \rightarrow Record information from evidence that provides strong or moderate support for decision-making in the table below. Moderate, or Population, Author, Reviewer Article Type of Findings that help strong support date, and size, and Intervention Measures used Limitations names answer the EBP question for decisionnumber evidence title setting making? Enter# Enter text Enter Enter text text

Enter#	Enter text	Enter text	Entertext		
Enter#	Enter text	Enter text	Entertext	Enter text	Entertext
Enter#	Enter text	Enter text			

Complete Section II of Appendix H

Section I: Pre-Appraised Evidence

Record information from the pre-appraised evidence.

Article Number	Author (organization), date, title	Type of pre- appraised evidence	Topic or Intervention	Population	Setting	Recommendations that answer the EBP question
Assign a unique	Record the	Record the type	Record the specific	Record the	Record the	List recommendations from the evidence that
number to each	name of the	of pre-appraised	topic or	population(s) the	setting(s) the	directly answer the EBP question. These should be
resource included	organization or	evidence. This	intervention	pre-appraised	pre-appraised	considered the "take-away" points from the
in the table. This	authors who	should be a	addressed in the	evidence	evidence applies	evidence that help the team better understand
will help with	produced the	Clinical Practice	pre-appraised	addresses	to	solutions to their given problem. When the pre-
tracking in	evidence. Also	Guideline (CPG),	evidence. This may			appraised evidence is broader than the team's
subsequent steps	include the title	literature review	be exactly the			scope, only record recommendations that apply to
	and date.	with a	same as the topic			the question at hand.
		systematic	or intervention the			
		approach	team identified in			
		(LRSA), or	their EBP question			
		evidence	or may be more			
		summary	broad and			
			encompass an			
			answer to the EBP			
			team's question.			

Section II: Reports of Single Studies from the Targeted Evidence Search

Record information from the targeted search evidence.

Article number	Reviewer names	Author, date, and title	Type of evidence	Population, size, and setting	Intervention	Findings that help answer the EBP question	Measures used	Limitations	Moderate, or strong support for decision-making?
Assign a	Record	Record the	Indicate the	Provide a quick	Record the	List findings, or results,	These are the	Provide the	Record the type
unique	the	last name	type of	review of the	intervention(s)	from the article that	measures	limitations of the	of support for
number to	names of	of the first	evidence	population,	implemented	directly answer the EBP	and/or	evidence—both as	decision-making.
each	the team	author of	provided in	number of	or discussed in	question. These should	instruments	listed by the authors	
resource	members	the article,	this source.	participants,	the article. This	be succinct statements	(e.g.,	as well as your	
included	who read	the	This should be	and study	should relate to	that provide enough	satisfaction	assessment of any	

	Johns Hopkins Evidence Base							
in the		•	descriptive of			_	, ,	flaws or drawbacks.
table. This	article.	/communic	the study or	Location can	intervention or	reader does not need to	patient	Consider not only
will help	This is	ation date,	project design.	include the	comparison	return to the original	interviews,	how well the study
with	needed	and the	Consider using	state and	elements of	article. Avoid directly	focus groups,	or project was
tracking in	for any	title. This	descriptors	country and	your EBP	copying and pasting	validated tools,	implemented, but
subseque	follow-up	will help	from the word	additional	•	from the article. These	subscales,	also how well it was
nt steps.	questions	track	bank below.	descriptors	studies, such as	should be considered	biometric data,	reported.
	and to	articles		such as urban,	observational	the "take-away" points	clinical data)	Limitations should
	ensure	throughout		rural,	studies, may	from the evidence that	the authors	be apparent from
	everyone	the		community-	not have an	help the team better	used to	the team's appraisal
	has	literature		based, etc.	intervention.	understand solutions to	determine the	checklists. Keep in
	complete	search,		Consider how	However, you	their given problem.	answer to the	mind, some
	d their	screening,		the population,	can record the		research	limitations are
	assigned	and review		size, and	focus of the		question or the	inherent to the type
	readings.	process. It		setting relate	study team's		effectiveness of	of evidence and
		is also		to your EBP	query.		their	don't necessarily
		helpful		question. This	Restating the		intervention.	negate its findings
		when		may inform the	intervention		These are not	(e.g. lack of control
		someone		level of detail	from your EBP		the results of	in an observational
		has		you choose to	question, as		what was	study).
		authored		record here.	the		measured but	
		more than			"Intervention"		rather the tool	
		one			in the summary		or approach to	
		publication			table, is not		quantify or	
		included in			useful.		qualify the	
		the review.			Additional		metric(s) of	
					details are		interest.	
					required.			

Word bank for type of evidence:

No individual study will use a term from each column. Within each grouping, only select one term.

Methodology	Design	Timing
Quantitative	Randomized Controlled Trial (RCT)	Prospective
Qualitative	Quasi-experimental	Retrospective
Mixed-Methods	Interventional	Cross-Sectional
	Observational (non-experimental)	Longitudinal
	Descriptive	
	Correlational	

Appendix G2

Individual Evidence Summary Tool



Purpose: This tool collates information from the literature gathered during the exhaustive evidence search. It brings all of the data into a central document to help the EBP team with the next step of the EBP process, synthesis.

Complet	Complete the data collection tool below for all included evidence from the exhaustive evidence search.									
Article number	Reviewer names	Author, date, and title	Type of evidence	Population, size, and setting	Intervention	Findings that help answer the EBP question	Measures used	Limitations	Level of support for decision- making	Notes to the team
Enter#	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text
Enter#	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text
Enter#	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text
Enter#	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text
Enter#	Enter text	Entertext	Enter text	Entertext	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text
Enter#	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text

Instructions for the Individual Evidence Summary Tool

Record in	Record information from the exhaustive evidence search									
Article number	Reviewer names	Author, date, and title	Type of evidence	Population, size, and setting	Intervention	Findings that help answer the EBP question	Measures used	Limitations	Level of support for decision- making	Notes to the team
Assign a	Record	Record the	Indicate	Provide a	Record the	List findings, or	These are the	Provide the	Record the	Use this
unique	the	last name	the type of	quick review	intervention(s)	results, from the	measures and/or	limitations of	level of	section to
number	names of	of the first	evidence	of the	implemented or	article that	instruments (e.g.,	the evidence—	support for	keep track of
to each	the team	author of	provided by	population,	discussed in the	directly answer	satisfaction	both as listed	decision-	items
resource	members	the article,	this source.	number of	article. This	the EBP question.	surveys, patient	by the authors	making.	important to
included	who read	the	This should	participants,	should relate to	These should be	interviews, focus	as well as your		the EBP
in the	the	publication	be	and study	the intervention	succinct	groups, validated	assessment of		process not
table.	article.	/communic	descriptive	location.	or comparison	statements that	tools, subscales,	any flaws or		captured
This will	This is	ation date,	of the	Location can	elements of your	provide enough	biometric data,	drawbacks.		elsewhere on
help with	needed	and the	study,	include the	EBP question.	information that	clinical data) the	Consider not		this tool.
tracking	for any	title. This	project,	state and	Some evidence,	the reader does	authors used to	only how well		Consider
in subse-	follow-up	will help	opinion, or	country and	such as	not need to return	determine the	the study,		items that
quent	questions	track	report.	additional	observational	to the original	answer to the	project, or		will be
steps.	and to	articles	Consider	descriptors	studies or	article. Avoid	study question or	review was		helpful to
	ensure	throughout	using	such as urban,	anecdotal	directly copying	the effectiveness of	done, but also		have easy
	everyone	the	descriptors	rural,	evidence, may	and pasting from	their intervention.	how well it was		reference to
	has	literature	from the	community-	not have an	the article. These	These are not the	reported.		when
	complete	search,	word bank	based, etc.	intervention.	should be	results of what	Limitations		conducting
	d their	screening,	below.	Consider how	However, you	considered the	was measured but	should be		the evidence
	assigned	and review		the	can record the	"take-away"	rather the tool or	apparent from		synthesis.
	readings.	process. It		population,	focus of the	points from the	approach to	the team's		
		is also		size, and	report of the	evidence that help	quantify or qualify	appraisal		
		helpful		setting relate	study team's	the team better	the metric(s) of	checklists. Keep		
		when		to your EBP	query. Restating	understand	interest.	in mind, some		
		someone		question. This	the intervention	solutions to their		limitations are		
		has		may inform	from your EBP	given problem.		inherent to the		
		authored		the level of	question, as the			type of		
		more than		detail you	"Intervention" in			evidence and		
		one			the summary			don't		

publication	choose to	table, is not	necessarily
included in	record here.	useful. Additional	negate its
the review.		details are	findings (e.g.
		required.	lack of control
			in an
			observational
			study).

Word bank for type of evidence:

No individual report will use a term from each column. Within each grouping, only select one term.

Reviews	Methodology	Design/Approach	Timing	Other
-Systematic with or	Quantitative	Randomized Controlled	Prospective	-Expert opinion
without meta-analysis	Qualitative	Trial (RCT)	Retrospective	-Book chapter
-Integrative	Mixed-Methods	Quasi-experimental	Cross-Sectional	-Position statement
-Rapid		Interventional	Longitudinal	-Case report
-Umbrella		Observational (non-		-Programmatic experience
-Scoping		experimental)		
-Critical		Descriptive		
-Literature		Correlational		

Appendix H



Summary, Synthesis, & Best-Evidence Recommendation Tool

Purpose: This tool guides the EBP team through the process of synthesizing the pertinent findings from the Best Evidence or Individual Evidence Summary (Appendix G1 or G2) to create an overall picture of the body of the evidence related to the EBP question. The team analyzes the data in each category of support for decision-making, as well as any additional organizational approaches that bring further insights.

Section I: Findi	Section I: Findings from the Individual Evidence Summary						
Support for Decision-Making	Synthesized Findings with Article Number(s) (This is not a simple restating of information from each individual evidence summary—see instructions)						
	Enter text						
Strong							
Number of							
sources = Enter#							
	Enter text						
Moderate							
Number of							
sources = Enter #							
Limited	Enter text						
Limited							
Number of							
sources = Enter #							

Further Synthesis Based on Additional Organization and Analysis (OPTIONAL)						
Enter text						

Section II: Best-Evidence Recommendations

The recommendations below are based on:

☑ Pre-appraised evidence identified in a best evidence search → Record each recommendation in the corresponding evidence category in the table below based on the confidence/certainty listed in the clinical practice guidelines, evidence summary, or literature review with a systematic approach

 \boxtimes Evidence appraised by the EBP team from a targeted search to supplement the pre-appraised evidence (single studies with a formal study design) \rightarrow Record any additional or altered recommendations to the pre-appraised evidence in the corresponding evidence category in table below. See instructions for more details.

 \boxtimes Evidence appraised by the EBP team from an exhaustive search (single studies, anecdotal evidence, and preappraised evidence that does not fully address the EBP question) \rightarrow Record each recommendation in the table below based on the team's analysis and synthesis of information in Section I

Characteristics of the Recommendation(s)	Best-Evidence Recommendation(s)
High certainty recommendations (Robust,	Enter text
well-documented, consistent & persuasive,	
based mostly on evidence that provides strong	
support for decision-making)	
Reasonable certainty recommendations	Enter text
(Good, mostly compelling, consistent	
evidence, based mostly on evidence that	
provides moderate to strong support for	
decision-making)	
Characteristics of the Recommendation(s)	Recommendation(s) Lacking Adequate Evidence
Reasonable to low certainty	Enter text
recommendations (Good but conflicting	
evidence. Inconsistent results, based mostly	
on evidence that provides moderate support	
for decision making)	
Low certainty recommendations (Little to no	
evidence. Information is minimal, inconsistent	
and/or based mostly on evidence that	

	ngs from the Individual Evidence Summary Only complete Section I if the team paustive evidence search and the Individual Evidence Summary Tool (Appendix G2).
Support for Decision-Making	Synthesized Findings With Article Number(s) (This is not a simple restating of information from each individual evidence summary—see instructions)
Strong Number of sources =	This table captures key findings that answer the EBP question from an exhaustive evidence search. As a team, review the evidence that provides strong support for decision-making in the Individual Evidence Summary Tool (Appendix G2). Look for salient themes, patterns, important takeaways, consistencies, and inconsistencies.
sources –	After discussing the strong evidence and coming to a consensus as a team, record succinct statements in this box that synthesize the information, enhance the team's knowledge, and generate new insight, perspective, and understanding to answer the EBP question.
	Avoid repeating content and/or copying and pasting directly from the Individual Evidence Summary Tool. Record the article number(s) used to generate each synthesis statement to make the source of findings easy to identify.
Moderate	Repeat the process above for evidence that provides moderate support for decision-making.
Number of sources =	
Limited	Repeat the process above for evidence that provides limited support for decision-making.
Number of sources =	

Further Synthesis Based on Additional Organization and Analysis (OPTIONAL)

This is an optional section to reflect any additional insights the team has from further organization and analysis of the data. It may include patterns, themes, subgroups, or additional sorting. To determine if this step is necessary, the team should ask themselves, "How can the evidence be organized to explore subtleties or details in order to produce a more comprehensive understanding of the big picture?" See Chapter 9 for more information.

The recommendations below are based on: Se the best-evidence recommendations.	elect boxes below that reflect the type(s) of evidence used to generate					
corresponding evidence category in the ta practice guidelines, evidence summary, or	best evidence search \rightarrow Record each recommendation in the ble below based on the confidence/certainty listed in the clinical literature review with a systematic approach <i>Using the certainty or the pre-appraised evidence, put each recommendation into the</i>					
studies with a formal study design) → Received evidence in the corresponding evidence can changes to the recommendations from the a recommendation should be updated con Does the new evidence provide compelling? How does the certainty of any	new or altered recommendations compare to the certainty of the					
recommendation from the pre	-appraisea evidence?					
appraised evidence that does not fully add below based on the team's analysis and sy I. Consider the quantity and quality of info record the best-evidence recommendation to support it. Recommendations should be to the EBP question. The team bases these	rom an exhaustive search (single studies, anecdotal evidence, and predress the EBP question) → Record each recommendation in the table anthesis of information in Section I Review the information from Section remation for each recommendation. Based on the descriptions below, in the box that corresponds to the characteristics of the evidence used a succinct statements that distill the synthesized evidence into an answer of recommendations on the evidence and does not yet consider their additions into action steps within the team's organization occurs in the in Tools, Appendices I and J).					
Characteristics of the Recommendation(s)	Best-Evidence Recommendation(s)					
High certainty recommendations (Robust, well-documented, consistent & persuasive, based mostly on evidence that provides strong support for decision-making)	Record recommendations the team feels confident in endorsing here. Keep in mind, these can be recommendations FOR or AGAINST an intervention. Sentences can start with phrases such as: • "The evidence endorses" • "The evidence recommends" Or end with • "is recommended" • "is indicated" • "is beneficial" • "is useful"					
Reasonable certainty recommendations (Good, mostly compelling, consistent	Record recommendations the team is fairly confident in endorsing here. Sentences can start with phrases such as:					

Characteristics of the Recommendation(s)	Recommendation(s) Lacking Adequate Evidence
Reasonable to low certainty recommendations (Good but conflicting evidence. Inconsistent results, based mostly on evidence that provides moderate support for decision making)	Record recommendations the team the team has little confidence in endorsing here. Sentences can start with phrases such as: • "Evidence is mixed regarding" • "Evidence is conflicting regarding" • "There is little evidence to support" Or end with: • " may or may not be useful"
Low certainty recommendations (Little to no evidence. Information is minimal, inconsistent and/or based mostly on evidence that provides limited support for decision-making)	Record recommendations that team has no confidence in endorses here. Sentences can start with: "There is no evidence to support" "Evidence is very limited on" "Recommendations cannot be made on" Or end with: "is not supported by evidence"

Appendix I

Translation Tool



Purpose: This tool guides the EBP team through analyzing the best-evidence recommendations for translation into the team's specific setting. The translation process considers the certainty, risk, feasibility, fit, and acceptability of the best-evidence recommendations. The team uses both critical thinking and clinical reasoning to generate site-specific recommendations.

Refer to the recommendations developed on Appendix H. Consider the certainty of *each* best-evidence recommendation, as well as the fit, feasibility, acceptability, and risk to develop organization-specific recommendations.

Certainty Risk Do the recommendations have high or reasonable certainty? (Recommendations with reasonable to low and low certainty do not provide adequate support to change current practice, see instructions below) Po What is the potential negative impact on patient or staff safety? (Interventions with higher risk require higher certainty evidence to put into provide adequate support to change current practice, see instructions below) Po impacted groups find the change agreeable? Norms? Norms? Norms? Skills? Poos leadership support the change agreeable? Norms? Skills? Po be impacted groups find the change agreeable? Does leadership support the change and trust it is reasonable? Poos the change agreeable? Does the change agreeable? Does the change and trust it is reasonable? Poos the change agreeable? Poos leadership support the change? Poos the change agreeable? Change? Poos the change agreeable? Change agreeable? Poos the change agreeable?	deceptability, and risk to develop organization specific recommendations.							
recommendations have high or reasonable certainty? (Recommendations with reasonable to low and low certainty do not provide adequate support to change current practice, see instructions negative impact on patient or staff safety? (Interventions with higher risk require higher certainty evidence to put into practice, see instructions negative impact on patient or staff safety? (Interventions with higher risk require higher certainty evidence to put into practice.) Norms? Norms? Norms? Norms? Norms? Norms? Are necessary materials or human resources available? practice, see instructions negative impact on patient or staff safety? (Interventions with existing practices? Norms? Norms? Are necessary materials or human resources available? Can the change be	Certainty	Risk	Fit	Feasibility	Acceptability			
	recommendations have high or reasonable certainty? (Recommendations with reasonable to low and low certainty do not provide adequate support to change current practice, see instructions	negative impact on patient or staff safety? (Interventions with higher risk require higher certainty evidence to put into	align with existing practices?Values?Norms?Goals?	are barriers realistic to overcome? • Is the practice environment ready for change? • Are necessary materials or human resources available? • Can the change be	change agreeable? • Does leadership support the change and trust it is reasonable? • Does the change align with			

In concise statements, record the organization-specific recommendations below that address the EBP question.

Enter text

Instructions for the Translation Tool

Referring to the recommendations developed on Appendix H and considering the certainty of *each* best-evidence recommendation, and the fit, feasibility, acceptability, and risk, develop organization-specific recommendations

Certainty	Risk	Fit	Feasibility	Acceptability
• Do the recommendations have high or reasonable certainty? (Recommendations with reasonable to low and low certainty do not provide adequate support to change current practice.)	What is the potential negative impact on patient or staff safety? (Interventions with higher risk require higher certainty evidence to put into practice.)	 How well does the change align with existing practices? Values? Norms? Goals? Skills? 	 Is the change doable and are barriers realistic to overcome? Is the practice environment ready for change? Are necessary materials or human resources available? Can the change be successfully implemented? 	 Do impacted groups find the change agreeable? Does leadership support the change and trust it is reasonable? Does the change align with organizational priorities?

In concise statements, record the organization-specific recommendations below that address the EBP question.

After evaluating the certainty, risk, fit, feasibility, and acceptability of each of the best evidence recommendations, the team should record their organization-specific recommendations here.

There are various scenarios in which an EBP team will determine insufficient evidence to make a change, the risk is too high, or the best-evidence recommendations do not adequately meet the fit, feasibility, and acceptability requirements for implementation at the organization. If this is the case, the EBP team can record a recommendation to wait for more information to become available, consider beginning a research project to fill the knowledge gap, or discontinue the project.

Additionally, teams may decide there is insufficient evidence to support a current practice or strong evidence against a current practice. In this case, the team should consider recommending de-implementation.

Appendix J Implementation and Action Planning Tool (A3)



Problem/Evidence (summary of	problem, synthesis of evidence)		Implementation (Educate, Execute)
Enter text			Enter text
Goal			
SMART Goal aligned with Strate	gic Priority:		
Enter text			
Key Accomplishments using Trai	nslation Framework		
Enter text	instactor i rume work.		
Timeline/Milestones (Gantt)	People (Engage)		
Enter text	Project Leader: Enter text		
	Working Group: Enter text Collaborating Groups: Enter text		
	Impacted Groups: Enter text		
	Sponsor: Enter text		
Metrics Progress (Evaluate)			
Enter text			
Risk and Risk Mitigation Strategy			
Risk	Risk Mitigation Strategy		Status
Enter text	Enter text	Enter text	
Enter text	Enter text	Enter text	
Enter text	Enter text	Enter text	

Work Breakdown Structure (refer to the Timeline/Milestones section of A3 and provide details for each phase of the implementation framework)							
Due Date	Task	Dependencies	Accountable Person(s)	Status	Planned Completion	Actual Completion	Resource
Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text
Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text
Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text
Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text
Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text
Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text
Sustainability P	lan (Endure)						
What are the potential barriers to project sustainability?	What are some mitigation strategies for the potential obstacles?	What additional resources may be needed to support the project?	What additional training may be required?	What responsibilities need to be assigned?	To whom will these responsibilities be assigned?	Are there any additional metrics/outcomes that need to be collected/measured?	How frequently will you monitor and review your outcomes?
Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text
Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text
Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text
Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text

Instructions for the Implementation and Action Planning Tool (A3)

Problem/Evidence (summary of problem, synthesis	of evidence)	Implementation (Educate, Execute)			
Establish the problem being solved using national, o	rganizational, and local data. Provide citations.	Note the implementation framework chosen for project			
Establish the process measures and patient outcome	es that require improvement. Synthesize the	translation			
evidence around the intervention that will be implen	 May list phases of the framework here 				
the process measures and patient outcomes identifie	 Also, may list tools used, such as PDSA 				
Goal		·			
SMART Goal aligned with Strategic Priority:					
The goal should reflect an improvement in the probl	em identified. Establish how the project can				
address the process measures and patient outcomes	s identified as problems. Record what the team				
hopes to accomplish by implementing the change(s)	. These can be high-level statements used to				
inform the measurement plan and implementation.	When available, the goal should address the				
organization's broad strategic priority.					
Key Accomplishments using Translation Framework					
framework and the significant accomplishments in e					
accountable for each component (the identified stake	· · · · · · · · · · · · · · · · · · ·				
section of the A3). The WBS should go into more det	•				
completed. The A3 and WBS should go hand in hand	l and be reflective of each other.				
Timeline/Milestones (Gantt)	People (Engage)				
Identify each component of the translation	Project Leader: The student or the accountable	person/group responsible for the project implementation			
framework and provide a high-level timeline based on the critical accomplishment section of the A3.	Working Group: The stakeholders doing the wo	rk			
	Collaborating Groups: The stakeholders who are	e working with the working group to complete the project			
	Stakeholders: The stakeholders affected by the implementation, e.g., multi-disciplinary team, organizational/departmental leadership, external community including patients and families, and front-line interprofessional staff (Refer to Stakeholder Analysis Resource). Complete key accomplishments to determine stakeholders.				
	Sponsor: Identify the accountable leader/group	responsible for the improvement.			

Metrics Progress (Evaluate) (refer to Chapter 11)

Practice change has different aspects; other measures are frequently used to monitor uptake, attitudes, and outcomes. Select as many as the team feels necessary to gain an accurate picture of ongoing impact. Record the specific metric(s) the team will measure within the outcome categories, how the metrics will be obtained, and how often. Outcomes can be added or changed as the literature review is completed and the translation planning begins. Metrics let you know whether the change was successful. They have a numerator and denominator, typically expressed as rates or percentages. For example, a metric for measuring falls-with-injury would be the number of falls with injury (numerator) divided by 1,000 patient days (denominator). Other examples of metrics include the number of direct care RNs (numerator) on a unit divided by the total number of direct care staff (denominator) or the number of medication errors divided by 1,000 orders.

- o Identify measures of success. This should be related to the goals and the problem identified.
- o Use process measures, such as compliance to evidence-based practice, attendance to education, etc. (80% compliance to infection prevention bundle)
- Use patient/population outcomes, such as improvement in infection rates, length of stay, etc. Be specific- demonstrate improvement comparison from preimplementation to post-implementation (Reduction of infection by 25% or Reduction of infection rate from 10.0 to 7.5)
- Use timelines on when the metrics will be achieved (ex, a month from implementation)

Example: Implemented a Pressure Injury Prevention Bundle in Unit 5

Process measures:

- 80% of the nurses attended PIP bundle education sessions offered from July 1 2025-August 1, 2025
- 95% of nurses compliant with documentation of the PIP bundle from August 2, 2025, through November 31, 2025

Patient Outcome:

• The acquired Pressure Injury Incidence Rate for Unit 5 improved from 3.0 % of patients admitted from January 1, 2025, to June 31, 2025, to 1.5% of patients admitted from December 1, 2025, through April 1, 2026

Risk and Risk Mitigation Strategy

Diele	Risk Mitigation Strategy	Ctatus
Risk	RISK MITTERTION STRATERY	Status

This analysis allows teams to identify barriers to implementation and potentially mitigate them using inherent strengths and resources. You may find specific challenges that will likely impact the ability to deliver on the action plan. Though these obstacles can get in the way, knowing about them up front is helpful so that you can engage support and create a plan to move forward.

Work Breakdown Structure (refer to the Timeline/Milestones section of A3 and provide details for each phase of the implementation framework)

A Work Breakdown Structure (WBS) is a deliverable-oriented prioritized list of the steps needed to accomplish the project objectives and create the required deliverables.

Consider all the categories of work (high-level deliverables) necessary to implement this change. What tasks must be accomplished first for each deliverable to move forward? When must they be completed to stay on track? For example, if a high-level deliverable is needed to implement a protocol, list all the tasks that need to be accomplished. Record when the team must begin and complete the task and which member(s) are responsible. If possible, list a specific person or role to create ownership of work.

Due Date	Task	Dependencies	Accountable Person(s)	Status	Planned Completion	Actual Completion	Resource
Month/Day/Year Connect to timeline.	Detailed component of each task within the implementation framework.	What is needed before task completion.	Stakeholder/person responsible for the task.	Planned/ In Progress/ Completed/ Stalled/ Cancelled	Month/Day/Year	Month/Day/Year	Stakeholders, policies, applications, equipment
Sustainability Plan	(Endure)						
What are the potential barriers to project sustainability?	What are some mitigation strategies for the potential obstacles?	What additional resources may be needed to support the project?	What additional training may be required?	What responsibilities need to be assigned?	To whom will these responsibilities be assigned?	Are there any additional metrics/outcomes that need to be collected/measured?	How frequently will you monitor and review your outcomes?
Consider resource limitations (e.g. funding, personnel, equipment, supplies), stakeholder engagement, changes in policy or regulations, training needs, and the ability to monitor the program longterm.	Strategies should directly address the barriers identified in the previous column. For example, if there is a concern for long- term funding, other sources of financing can be identified (e.g. grants, donations).	Identify any additional financial, personnel, or equipment resources that will need to be secured. Consider the type of support needed to mitigate obstacles. For example, if pursuing a grant, a grant writer would be a helpful resource.	List the education the end-users and other people supporting the project will need to receive. This may include the who, what, when, where, and/or why of the change.	Beyond the tasks needed to implement the intervention, what will need to be done to support the project in the long term? Considering project monitoring as well as new workflows or responsibilities that will need to be permanently in place.	Assign a person or role to the responsibilities listed in the previous column.	With a new process or practice, consider what additional metrics may need to be collected. For example, a new piece of equipment might require someone to assess the frequency and accuracy of its use.	Record how frequently you will measure the metrics in the previous column. Keep in mind, that as projects continue and results improve or stabilize, it may make sense to decrease monitoring frequency to lessen the burden on staff performing the data collection. This may need to be adjusted if metrics show signs of worsening.

Appendix J Implementation and Action Planning Tool (A3)



Problem/Evidence (summary of problem, synthesis of evidence)		Implementation (Educate, Execute)
Enter text		Enter text
Goal		
SMART Goal aligned with Strategic Priority:		
Enter text		
Key Accomplishments using Translation Framework:		
Enter text		
Timeline/Milestones (Gantt)	People (Engage)	
Enter text	Project Leader: Enter text	
	Working Group: Enter text	
	Collaborating Groups: Enter text Impacted Groups: Enter text	
	Sponsor: Enter text	
Matrice Progress (Evaluate)		
Metrics Progress (Evaluate)		
Enter text		
Risk and Risk Mitigation Strategy		
Risk	Risk Mitigation Strategy	Status
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Enter text	Enter text	Enter text

Due Date	Task	Dependencies	Accountable Person(s)	Status	Planned Completion	Actual Completion	Resource
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Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text
Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text
Sustainability Plan (Endure)							
What are the potential barriers to project sustainability?	What are some mitigation strategies for the potential obstacles?	What additional resources may be needed to support the project?	What additional training may be required?	What responsibilities need to be assigned?	To whom will these responsibilities be assigned?	Are there any additional metrics/outcomes that need to be collected/measured?	How frequently will you monitor and review your outcomes?
Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text
ciitei text							
Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text	Enter text

Instructions for the Implementation and Action Planning Tool (A3)

Implementation (Educate, Execute) Problem/Evidence (summary of problem, synthesis of evidence) Note the implementation framework chosen for project translation Establish the problem being solved using national, organizational, and local data. Provide citations. Establish the process measures and patient outcomes that require improvement. Synthesize the evidence around the intervention that will be implemented and how the intervention will address the process • May list phases of the framework here measures and patient outcomes identified as problems. Provide citations. Also, may list tools used, such as PDSA SMART Goal aligned with Strategic Priority: The goal should reflect an improvement in the problem identified. Establish how the project can address the process measures and patient outcomes identified as problems. Record what the team hopes to accomplish by implementing the change(s). These can be high-level statements used to inform the measurement plan and implementation. When available, the goal should address the organization's broad strategic priority. Key Accomplishments using Translation Framework: *Identify each component of the translation framework and the significant accomplishments in each* component; identify the stakeholders accountable for each component (the identified stakeholders should be reflected in the People section of the A3). The WBS should go into more detail on how key accomplishments will be completed. The A3 and WBS should go hand in hand and be reflective of each other. Identify each component of the translation framework and provide a high-Project Leader: The student or the accountable person/group responsible for the project implementation level timeline based on the critical accomplishment section of the A3. Working Group: *The stakeholders doing the work*

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Sponsor: *Identify the accountable leader/group responsible for the improvement.*

Collaborating Groups: The stakeholders who are working with the working group to complete the project

Stakeholders: The stakeholders affected by the implementation, e.g., multi-disciplinary team, organizational/departmental leadership, external community including patients and families, and front-line interprofessional staff (Refer to Stakeholder Analysis Resource). Complete key accomplishments to determine

- o Identify measures of success. This should be related to the goals and the problem identified.
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stakeholders.

- Use patient/population outcomes, such as improvement in infection rates, length of stay, etc. Be specific- demonstrate improvement comparison from pre-implementation to post-implementation (Reduction of infection by 25% or Reduction of infection rate from 10.0 to 7.5)
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Risk	Risk Mitigation Strategy	Status

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Sustainability Plan (Endure))						
What are the potential barriers to project sustainability?	What are some mitigation strategies for the potential obstacles?	What additional resources may be needed to support the project?	What additional training may be required?	What responsibilities need to be assigned?	To whom will these responsibilities be assigned?	Are there any additional metrics/outcomes that need to be collected/measured?	How frequently will you monitor and review your outcomes?
Consider resource limitations (e.g. funding, personnel, equipment, supplies), stakeholder engagement, changes in policy or regulations, training needs, and the ability to monitor the program long-term.	Strategies should directly address the barriers identified in the previous column. For example, if there is a concern for long-term funding, other sources of financing can be identified (e.g. grants, donations).	Identify any additional financial, personnel, or equipment resources that will need to be secured. Consider the type of support needed to mitigate obstacles. For example, if pursuing a grant, a grant writer would be a helpful resource.	List the education the end- users and other people supporting the project will need to receive. This may include the who, what, when, where, and/or why of the change.	Beyond the tasks needed to implement the intervention, what will need to be done to support the project in the long term? Considering project monitoring as well as new workflows or responsibilities that will need to be permanently in place.	Assign a person or role to the responsibilities listed in the previous column.	With a new process or practice, consider what additional metrics may need to be collected. For example, a new piece of equipment might require someone to assess the frequency and accuracy of its use.	Record how frequently you will measure the metrics in the previous column. Keep in mind, as projects continue and results improve or stabilize, it may make sense to decrease monitoring frequency to lessen the burden on staff performing the data collection. This may need to be adjusted if metrics show signs of worsening.